UNIVERSITY OF ONTARIO INSTITUTE OF TECHNOLOGY MINUTES OF THE $31^{\rm ST}$ REGULAR MEETING OF THE BOARD OF GOVERNORS

DATE: September 14, 2005 PLACE: Community Room TIME: 6:00 p.m. Oshawa Campus

IN ATTENDANCE:

GOVERNORS: Lorraine Sunstrum-Mann, Chair

Peter Bagnall
Joanna Campbell
Garry Cubitt
Peter Dixon
Pierre Hinse
Manon Lemonde
Patrick McNeil
Mark Moorcroft
Jim O'Donnell
Rocky Simmons

Beth Wilson (by phone) Terry Wu

PRESIDENT: Gary Polonsky

SECRETARY: Cathy Pitcher

RECORDING

SECRETARY: Andra Robertson

PARTICIPANTS: Erin Boniface

Aileen Fletcher Karen Hodgins Joanne Horruzey Charlie Peel Gerry Warman

SENIOR STAFF: Ralph Aprile

Bev Balenko Terry Caputo David Chambers Margaret Greenley Richard Levin Craig Loverock Richard Marceau Ann Mars

Donna McFarlane Judy Moretton Gerry Pinkney Kasi Rao Ken Robb John Woodward

REGRETS:

GOVERNORS: Dave Broadbent

Joanne Burghardt Denise Jones Lyn McLeod

PARTICIPANTS Deborah Kinkaid

Inez Pinder

CALL TO ORDER

The meeting was called to order at 6:01 p.m.

The Chair welcomed and introduced the new Governors. The new UOIT Governors: Peter Dixon and Jim O'Donnell and the new Durham College Governors: Erin Boniface, Aileen Fletcher, and Charlie Peel.

The Chair also introduced David Chambers, the new VP, Advancement and Andra Robertson, the Administrative Assistant to the Boards of Governors.

REGRETS

The Chair noted regrets from Governors Dave Broadbent, Joanne Burghardt and Lyn McLeod, and participants, Debbie Kinkaid, and Inez Pinder. She noted that Patrick McNeil would arrive late, and that Denise Jones would join the meeting late via telephone. Beth Wilson would participate via telephone.

INTRODUCTION OF GUESTS

The Chair introduced guests: Susan Barclay-Pereira, who was formerly the Dean, Campus Library and has recently accepted a position in program development; Judy Robinson, Dean of the Schools of Health and Human Studies, DC; Judy Spring, Dean, School of Integrated Studies, DC; Marj Rempel, Dean, Schools of Applied Sciences and Technology, DC.

ADDITIONS/DELETIONS TO THE AGENDA

The Chair noted that item 13.4, Letter to the ADM Janet Mason regarding the MOA, would be discussed under item 9.4 of the In-Committee meeting. The Chair noted the addition of item 13.6, Hurricane Katrina.

CONFLICT OF INTEREST DECLARATIONS

None was noted.

APPROVAL OF PREVIOUS MINUTES

The minutes of the 30th Regular Board Meeting of June 8, 2005 were accepted as presented.

ACTION ARISING FROM PREVIOUS MINUTES

Margaret Greenley is reviewing Accessibility Plan and will report in November for approval.

The Foundation Board members will meet the DC Board Chair to discuss options with a view to making recommendations to the DC and UOIT Boards of Governors in November.

DECISION ITEMS

None was noted.

ACKNOWLEDGEMENTS AND REPORTS

The Chair noted for the new Governors that this part of the agenda is an opportunity to bring forward any items of interest from the community of interest to the Board.

CONSENT CALENDAR

The item on the Consent Calendar was accepted, as presented.

INTERIM FINANCIAL REPORT

Craig Loverock reported that as of September 1st, 2005, UOIT had a balanced budget and is currently on target for approved budget and actuals. Craig also noted that \$4.5M was included in the approved budget for transition funding to come from the government. Of this, we received \$3.5M. The unanticipated and unallocated Rae money, in the amount of \$.8M will help to achieve the additional \$1M remaining. This leaves a \$.2M shortfall. It is anticipated that the shortfall will be covered by the additional revenue created by enrolment revenue, which is currently higher than was originally budgeted.

Lorraine asked what additional expenses are incurred by the extra FTEs. Craig replied that all sections are just now reaching capacity so that while we may need a couple more teaching assistants, there is not likely a need to hire more faculty or staff.

Terry Wu asked if it is possible to see a more thorough breakdown of the revenues and expenses, similar to that of DC.

DISCUSSION ITEMS

Mandatory Retirement

Ken Robb noted that the mandatory retirement policy will be put in place in the next year. Ken stated that that it is not an unusual policy as there are four other Canadian provinces that currently have something similar in place. There will be some impact on DC in respect to performance management and benefits but Ken believes that few baby boomers will take advantage of this option.

Charlie Peel wondered about implementing a performance feedback system to counter performance issues. Lorraine also noted that there will be a difference in the effect on the University due to faculty members with tenure. Ken replied that on the University side there would still be a performance piece, particularly pertaining to the tenure.

Patrick McNeil joined the meeting at this time.

UOIT Enrolment Update and OUAC Confirmations – Mission Critical Indicators

Richard Levin reported that there are currently 3105 students enrolled, which is above the forecast. The number of UOIT students who applied to UOIT as their first choice has grown significantly.

UOIT Strategic Plan Update

Richard Marceau reported that the Strategic Planning process began in February and the first draft was complete on schedule in June. The Executive Summary has been submitted to Academic Council and the complete Plan will come to the Board in November for approval. Richard noted that there are three areas of focus: people, such as the students, faculty, and staff; quality of learning, technology, campus life; and partnerships, with industry, the community and Durham College. The Strategic Plan is meant to build the institution and will proceed aggressively, pending the Board's approval.

Gary mentioned that the full Strategic Plan will be included in the Retreat binder.

Pat McNeil asked Richard if it identifies the required resources. Richard noted they will be included in multi-year budgets.

Lorraine noted that it was a beautifully written plan that provides all the necessary information. She also commended the full-time faculty and staff at the University for their contribution.

REPORT OF THE PRESIDENT

General Start-up

The President reported that weeks one and two of start up were very successful. He noted that enrolments were larger than forecast, which means additional revenue; and start-up events were also successful. Gary felt it was the best start-up in his experience.

Student Life

Margaret Greenley reported that the campus has been active day and night. The major focus was on student life during orientation and the remaining month of September. She indicated there that all the events were successful, whether events for College and University students as separate institutions or events that combined the two. Margaret was pleased to note that the Residence is full this year.

Action: Cathy to communicate future events with the Governors.

Mobile Learning Program

Gerry Pinkey reported that the mobile learning program is currently providing 4500 students with laptops. This program sets us apart from other institutions in the province and in Canada. The program is currently participating in a research project with IBM to benchmark this program to other educational institutions in Canada. He noted that a common concern is that the students and the public need to be better informed on the value for their money. The program was designed to provide faculty with a common platform to deliver their courses to the student and to facilitate communications between students and faculty.

Lorraine thanked Gerry for the materials provided. Lorraine advised she had attended a recent presentation by students from the Faculty of Health Sciences and they noted the concern about pricing, but they also noted the benefits of the mobile program.

Charlie Peel asked that, in the future, students are made more aware of their requirement to turn in their laptops over the summer months.

Student Athletic Centre Expansion

Gary reported that Barry Bryan Architects (BBA), a local architect, had won the contract for the Student Athletic Centre Expansion. The Centre will include three new gymnasiums, fitness centre, indoor track and Health & Wellness Centre.

Hurricane Katrina

Gary advised we had offered assistance to affected educational institutions.

Ontario Science Fairs

Richard Marceau reported that UOIT negotiated an agreement to be the only university partner for three years with SciTech, the organizing body for all Science Fairs in Ontario, for a cost of \$35,000. The next project is to negotiate a similar agreement for science fairs across Canada.

Ministry Approval of UOIT Programs

Richard Marceau reported that we received Ministry approval for minor modifications to three programs: amendment of Bachelor of Health Sciences (Medical Laboratory Science) Program; offering of streams in Biological and Pharmaceutical Chemistry within the Bachelor of Science (Chemistry) Program; and an optional internship within the Bachelor of Commerce Program.

UOIT: A Research Player

Richard Marceau informed the Board that there are currently a number of research projects in process. UOIT has been allocated 3 more Canada Research Chairs. In 2000, the government created 2000 Millennium Chairs. There are 1000 Tier 1 and 1000 Tier 2 Chairs granted among different universities in Canada. Allocations are based on performance within the granting system. Every two years they check the performance and redistribute Chairs as necessary. The current goal is for one of our female faculty to receive one of these Research Chairs.

First International Critical Race and Human Rights Conference

The President noted that the First International Critical Race and Human Rights Conference will be taking place October 26th to 28th and all Governors are invited to attend.

REPORT OF THE CHAIR

Upcoming Events

The Chair reviewed the upcoming events: Audit & Finance Committee meeting, September 22; DC/UOIT 2005 Legacy Gala, September 24; Boards' Retreat, October 15 and 16; Boards' Annual Holiday Dinner December 14.

Ontario Economic Summit

The Chair informed the Boards that Gary Polonsky will be speaking at the Ontario Economic Summit.

Board's Annual Calendar

The Chair noted that the Annual Boards' Calendar is a good resource for new Governors and a reminder for seasoned Governors of what to expect during the upcoming year.

TERMINATION OF MEETING

There being no further business, the Chair de	eclared the meeting terminated at 7:32 p.m.	
Lorraine Sunstrum-Mann, Chair	Gary Polonsky, President	
Cathy Pitcher, Secretary		