

**UNIVERSITY OF ONTARIO INSTITUTE OF TECHNOLOGY**  
**MINUTES OF THE 77<sup>TH</sup> REGULAR MEETING (PUBLIC SESSION)**

**DATE: NOVEMBER 22, 2012**

**PLACE: BOARDROOM, BORDESSA HALL (DTB 524)**

**TIME: 3:00-5:00 PM**

**GOVERNORS:** Larry Seeley, Chair  
Michael Angemeer  
Rupinder Brar  
Garry Cubitt  
Miles Goacher  
Adele Imrie  
Zaid Keldani  
Robert Marshall  
John McKinley  
Glenna Raymond  
Marj Rempel  
Andrea Slane  
Ann Stapleford-McGuire  
Peter Williams (via teleconference)  
Tim McTiernan, President

**REGRETS:** Perrin Beatty  
Rami El-Emam  
Michael Newell  
Heather White

**BOARD SECRETARY:** Olivia Petrie (Acting)

**STAFF:** Lisa Banks, VP External Relations (Acting)  
Craig Elliott, Chief Financial Officer  
Murray Lapp, VP HR & Services  
Brad MacIsaac, Assistant Vice-President, Planning & Analysis  
Richard Marceau, Provost and VP Academic  
Cathy Pitcher, Assistant to the President

**GUESTS:** Christine Callais, "*This Week*"  
Victoria Choy, Registrar  
Cheryl Foy, University Secretary/General Counsel – designate  
Sue McGovern, Vice-President, External Relations – designate  
Donna Robbins, Director, Student Experience

**1. CALL TO ORDER**

Chair Larry Seeley called the meeting to order at 3:00 pm.

**2. INTRODUCTION OF GUESTS**

The Chair welcomed guests to the meeting, including the newly appointed University Secretary/General Counsel, Cheryl Foy, and Vice President, External Relations, Sue McGovern.

### 3. APPROVAL OF THE AGENDA

*MOTION*                      *Moved by Miles Goacher*                      *Seconded by Robert Marshall*  
*CARRIED*                      *"That the Agenda be approved as presented."*

### 4. CONFLICT OF INTEREST DECLARATIONS

There were none.

### 5. MINUTES OF THE MEETING OF SEPTEMBER 13, 2012 (PUBLIC SESSION)

*MOTION*                      *Moved by Marj Rempel*                      *Seconded by Miles Goacher*  
*CARRIED*                      *"That the UOIT Board of Governors approve the Minutes of the Public Meeting of the Board held September 13, 2012, as presented."*

### 6. CHAIR'S REPORT

Board Chair Larry Seeley expressed his sincere appreciation to governors for their work on the various standing committees of the Board. He noted that all committees have reviewed their terms of reference and developed work plans for the year, which will provide a good structure for the Board moving forward. He added that the uncertainties that are apparent in the government and in the economy provide an interesting context for the Board to conduct its work, but predicted that UOIT will continue to play an important role in the university sector and within the region.

Dr. Seeley also noted that he participated with several other governors on the tour of the newly renovated Alger Press Building at 61 Charles Street, noting that they were very impressed by the space and the ways in which students, faculty and staff are using the building. He suggested that a note of thanks be sent to Theeban Jagatheesan and Danielle Loney for leading the tour.

### 7. PRESIDENT'S REPORT

President Tim McTiernan reported that, at its *in camera* session, the Board approved the appointments of Cheryl Foy as University Secretary/General Counsel and Sue McGovern as Vice-President, External Relations and extended his warm welcome to the two appointees on behalf of the university.

### 8. PRESENTATIONS

#### 8.1 UOIT-Industry Research Success Stories

Michael Owen noted that research at UOIT is doing well in the rankings that have been published recently, having placed first in the social sciences and humanities category, third in medical/science and fifth overall in the McLean's magazine rankings, and placed 38<sup>th</sup> overall in the national research university rankings. He also noted that UOIT researchers are participating in 13 different industry/research collaborations under the FedDev Agency for Southern Ontario and encouraged members to review the projects on the research pages of the UOIT website.

#### 8.2 Indicators of Student Success

Richard Marceau and Brad MacIsaac reviewed the data on applicants, enrolment, retention and graduation at UOIT which demonstrates UOIT's growing reputation within the system, its impact on the community and the mounting pressures that are placed on the university in terms of space and finances.

## 9. COMMITTEE REPORTS

### 9.1 Governance, Nominations and Human Resources Committee

#### 9.1.1 Nominations to the Board of Governors

*MOTION* Moved by Garry Cubitt *Seconded by Adele Imrie*

*CARRIED* "That the UOIT Board of Governors approve the appointment of the following individuals to the Board:

- Mr. Andrew Elrick
- Mr. Donald Hathaway
- Dr. Bonnie Schmidt
- Mr. Pierre Tremblay (co-populous)."

Ann Stapleford-McGuire noted that the candidates have each agreed to stand for appointment to the Board of Governors for three year terms ending on August 31, 2015.

## 10. UOIT VISION, MISSION AND VALUES

*MOTION* Moved by Rupinder Brar *Seconded by Ann Stapleford-McGuire*

*CARRIED* "That the Board of Governors ratify the new Vision, Mission and Values for UOIT."

Dr. McTiernan noted that the UOIT Vision, Mission and Values have been reviewed and discussed broadly within the university community and were endorsed by Academic Council at its last meeting.

## 11. UOIT STRATEGIC PLAN

*MOTION* Moved by Glenna Raymond *Seconded by Ann Stapleford-McGuire*

*CARRIED* "That the Board of Governors ratify the UOIT Strategic Plan 2012-16."

Glenna Raymond observed that the Strategic Plan was reviewed and discussed by the Board Strategy and Planning Committee and it is recommending its approval to the Board. She noted that the Committee was pleased to see the clear alignment between the priorities and actions throughout the whole institution.

Richard Marceau noted that the UOIT Strategic Plan has also been subject to extensive review within the university community and was endorsed by Academic Council at its last meeting. He also noted that the Strategic Plan is supported by detailed plans containing 562 specific actions that will be carried out by Faculties and departments to achieve the overall priorities over the next three years. Dr. Marceau noted that the action plans will be tracked through "Strategizer" an in-house data base, and the Board Strategy and Planning Committee will receive regular progress reports.

## 12. UOIT STRATEGIC MANDATE AGREEMENT – UPDATE

Dr. McTiernan reported that UOIT's Strategic Mandate Agreement was submitted to the Ministry of Training Colleges and Universities on October 1, 2012, noting that the priorities of the agreement complement those of the Strategic Plan. He indicated that the Ministry is currently assessing the submissions on the basis of the institution's capacity to deliver on the priorities, and identifying system wide trends and themes. At the same time, the Higher Education Quality Council of Ontario will be evaluating the submissions against the policy goals of the province in terms of differentiation and productivity. It is expected that the assessments will be completed in early winter.

### 13. CONSENT AGENDA

*MOTION*  
*CARRIED*

*Moved by Garry Cubitt*

*Seconded by Adele Imrie*

*“That the UOIT Board of Governors approve the following items as presented:*

- 1. UOIT Expenses Policy*
- 2. UOIT Procurement Policy*
- 3. UOIT Signing Authority Policy\**
- 4. Board Strategy and Planning Committee Terms of Reference*
- 5. Board Advancement Committee Terms of Reference*
- 6. Board Investment Committee Terms of Reference.”*

### 14. INFORMATION ITEMS

The synopses for the UOIT Academic Council meetings held on September 18, 2012 and October 16, 2012 were noted for information.

### 15. OTHER BUSINESS

It was noted that the next Board meeting will be held on Thursday, January 17, 2013 in the Energy Research Centre Board Room (ERC 1058).

Dr. Seeley wished everyone a safe and happy holiday season.

### 16. ADJOURNMENT

*MOTION*  
*CARRIED*

*Moved by Adele Imrie*

*Seconded by Zaid Keldani*

*“That the 77<sup>th</sup> meeting of the UOIT Board of Governors be adjourned.”*

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Larry Seeley, Board Chair

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Olivia Petrie, Board Secretary (Acting)