

Wednesday, April 19, 2017

1:30 p.m. to 3:30 p.m.

North Campus, ERC 3023

Toll-Free: 1-877-385-4099 Participant Passcode: 1028954#

Members: Miles Goacher (Chair), Nigel Allen, Doug Allingham, Jeremy Bradbury, Adele Imrie, Tim McTiernan, Dietmar Reiner, Mary Simpson

Staff: Larry Brual, Becky Dinwoodie, Craig Elliott, Cheryl Foy, Douglas Holdway, Susan McGovern, Pamela Onsieng, Michael Owen

AGENDA

No.	Topic	Lead	Allocated Time	Suggested End Time
1	Call to Order	Chair	1	
2	Agenda (M)	Chair	1	
3	Conflict of Interest Declaration	Chair	1	
4	Approval of Minutes of Meeting of February 15, 2017* (M)	Chair	2	
5	Chair's Remarks	Chair	5	1:40 p.m.
6	SIRC Building Construction Project* (U)(P)	C. Elliott/ L. Brual	5	1:45 p.m.
7	Finance			
7.1	2017-2018 Budget* (P)(M)	C. Elliott/ R. Bailey	60	2:45 p.m.
7.2	2017-2018 Tuition & Ancillary Fees* (M)	B. MacIsaac	10	2:55 p.m.
7.3	10-Year Financial Plan (P)(U)	C. Elliott	15	3:10 p.m.
8	Compliance & Policy			
8.1	University Risk Management* (P)(U)	C. Foy	10	3:20 p.m.
9	Other Business	Chair	3	
10	Termination (M)	Chair	2	
	M – Motion			
	P – Presentation			
	U – Update			
	* Documents attached			

Becky Dinwoodie, Secretary



**BOARD OF GOVERNORS
AUDIT & FINANCE COMMITTEE**

**MINUTES OF THE MEETING OF FEBRUARY 15, 2017
1:45 p.m. to 3:30 p.m., ERC 3023
PUBLIC SESSION**

Attendees: Miles Goacher (Chair), Nigel Allen, Doug Allingham, Jeremy Bradbury, Adele Imrie (*via teleconference*), Tim McTiernan, Mary Simpson

Staff: Paul Bignell, Larry Brual, Becky Dinwoodie, Craig Elliott, Susan McGovern, Pamela Onsiong, Deborah Saucier

Guests: Mikael Eklund (UOIT Faculty Association), Denise Martins (UOIT Faculty Association)

1. Call to Order

The Chair called the meeting to order at 1:47 p.m.

2. Agenda

Upon a motion duly made by J. Bradbury and seconded by D. Allingham, the Agenda was approved as presented.

3. Conflict of Interest Declaration

There were none.

4. Approval of Minutes of Meetings of November 16, 2016

Upon a motion duly made by T. McTiernan and seconded by N. Allen, the Minutes were approved, as presented.

5. Chair's Remarks

The Chair welcomed Denise Martins, the UOIT Faculty Association Executive Assistant, to the public session of the meeting. He explained that while normally the ancillary and tuition fees for 2017-2018 are considered by the Committee in February or March, the University is awaiting information from the

government in order to finalize the fees. Accordingly, the Committee will be considering the fees for the next 2 years at the April meeting.

6. SIRC Building Construction Project

C. Elliott provided a progress update as of February 7th. He advised that they went straight to permanent cladding due to the favourable weather. The mechanical equipment has been delivered and is on the roof. He confirmed that the project is on schedule. L. Brual informed the Committee that good progress is being made on the ground floor and, in fact, they are ahead of schedule. They are awaiting one last building permit.

C. Elliott reported on two minor site incidents:

- slip & fall in December - worker slipped on snow & the strut hit his hand causing a cut on his finger; and
- an offsite incident involving a delivery truck hitting a light pole on UOIT property resulting in the light pole being knocked over - no one was hurt.

As a consequence of the truck incident, new measures have been implemented to address the delivery issue.

No change orders have been issued and there remains \$1.1M in contingency. The project is still on budget for \$33.3M.

There was discussion regarding emerging issues:

C. Elliott explained issues relating to:

- (a) Gas – the capacity of the line from Simcoe is insufficient for the building. Looking at other options including a feeder line from Conlin Road. Discussing alternatives, costs, and timing with MCW, Enbridge, and ED.
- (b) Transformer – ESA recommendation to keep the existing 500 KVA transformer, and install the new 750KVA transformer for SIRC. Discussing alternatives, and costs with MCW and ED

He presented the financial summary of the project and advised that they anticipate that the project will come in on budget. C. Elliott and L. Brual answered additional questions from the Committee.

7. Finance

7.1 Third Quarter Financial Reports

P. Onsiang presented the GAAP financial statements. She reviewed the highlights of the financials, including:

- received \$3M in SIF funding;
- collected \$28M in tuition to-date – anticipated write-off of about \$200,000;
- reason for payment date change – in December, students are writing exams so have pushed payment date to January;

- drawing down on capital lease obligations on 61 Charles;
- increase in revenue over last year – due to tuition fees & unrealized gains on investments; and
- increase in expenses – primarily due to salary & benefits.

P. Onsiong reviewed the financial metrics and 2016-17 Operating Forecast Analysis with the Committee. P. Onsiong advised there is a potential increase of \$700,000 due to increased FTE.

(M. Eklund joined at 2:10 p.m.)

The Finance Team is currently working on updating the 10-year forecast and will present it to the Committee in April. C. Elliott answered questions regarding the budget forecast for TELE. He also clarified that there is no written report on the Moving Ground Plane from Michael Owen.

7.2 Budget

C. Elliott delivered a presentation on the budget. He started with a summary of the significant budget assumptions. He confirmed that the contingency included in the budget includes \$2.5M for new building/capital renewal. He explained how we lowered the cost base by \$2.6M in 2017-18. Without growth, UOIT has a structural deficit problem. The biggest driver of our costs is employee compensation. Without growth, C. Elliott advised that he anticipates there will be further cost-cutting measures.

C. Elliott presented the 2017-2018 proposed draft budget. He informed the Committee that there were \$12.4M in “Asks” and he provided a breakdown of the “Asks”. He also walked through the budget consultation schedule. C. Elliott answered questions from the Committee members, including a question regarding the ratio of research to teaching faculty. There was a discussion regarding addressing the risks associated with hiring faculty (potentially a 30 year investment) based on the example of the Ontario government’s changes to Education. D. Saucier confirmed that those factors are examined when hiring, as well as attrition. The University reviews the OUAC admissions data and trends over time. A summary is given to the Committee kept at a higher level, which does not contain those details.

7.3 Endowment Disbursement Report

C. Elliott presented the endowment disbursement report to the committee.

Upon a motion duly made by M. Simpson and seconded by D. Allingham, pursuant to the recommendation of the Disbursement Committee, the Audit and Finance Committee recommended the disbursement of \$480,000 from the Endowment Funds to be distributed as student awards in 2017-2018 for approval by the Board of Governors.

7.4 TELE Program & Laptop Procurement Approval

D. Saucier presented the Committee Report on laptop procurement, setting out the request for Committee approval of the expenditure of approximately \$2.1M for procurement, via an open competition or via the OECM vendor of record, of laptop, tablet and desktop equipment required to support the UOIT Technology Enriched Learning Program and internal needs for the 2017-18 academic year.

(P. Bignell arrived at 2:34 p.m.)

P. Bignell delivered an update on the University's transition from the TELE program to the BYOD program. The goal is to reduce ancillary fees and still provide students with the required software at a reasonable cost.

The entire south location of the university transitioned to BYOD this year. Most of FBIT has also transitioned to BYOD, except for the Gaming Program. Due to the software requirements for FEAS and FESNS, there will be challenges for those Faculties.

P. Bignell explained difference between the full TELE program and BYOD TELE. He confirmed that returning students have the option to buy their UOIT laptop. The University does not offer hardware repair or loaner equipment. We do offer rental equipment but at a cost that encourages students not to rent. The University also has a few general use workstations and provides curriculum-specific software and software installation support. Loaner laptops will be provided for exam purposes.

He summarized the student feedback from the transition to BYOD. He advised that 57% of students purchased their UOIT laptop and others preferred Mac devices. With an additional three Faculties joining the BYOD program, another 4500 students will be switching to BYOD.

P. Bignell advised that the key risk is increased unit price of PC equipment, driven by reduced scale and uncertainty regarding exchange rate impacts. Further, the requested authorization of reflects allowance for 12% unit price increase on average relative to last year's purchases.

There was discussion regarding the support offered for students' devices to ensure all students, despite the device they are using, receive the same level of support. P. Bignell confirmed that students' devices must meet certain specifications. P. Bignell stated that anecdotally, they are not experiencing a large increase in help desk support by BYOD students. More general workstations will likely be added in the library and downtown.

Upon a motion duly made by T. McTiernan and seconded by N. Allen, pursuant to the recommendation of Management, the Audit & Finance Committee recommended the expenditure of approximately \$2.1M for procurement, via an open competition or via the OECM vendor of record, of laptop, tablet and desktop equipment required to support the UOIT Technology Enriched Learning Program and internal needs for the 2017-18 academic year for approval by the Board of Governors.

8. Investment Committee Oversight

8.1 Investment Committee Quarterly Report

N. Allen reported on the Investment Committee meeting that was held that morning. The Committee received an update on the investment portfolio from PH&N and had an educational session on U.S. Protectionism. The portfolio is about .5% behind benchmark for the quarter, but is above benchmark for the year. Essentially, there is uncertainty as to whether we are well positioned for Trump-effect. N. Allen responded that PH&N anticipates short-term positive effects and long-term negative consequences resulting from Trump's presidency.

C. Elliott confirmed that almost all of the money authorized to be disbursed to students for 2016-2017 was actually given to students.

9. Compliance & Policy

9.1 Compliance – Privacy

The Chair referred to the report setting out the Privacy update. T. McTiernan provided context for the increase in FIPPA requests. He advised that a single FIPPA request involves work by a number of individuals at the university.

10. Other Business

There was none.

11. Termination

There being no other business, upon a motion duly made by M. Simpson and seconded by D. Allingham, the meeting terminated at 2:58 p.m.

Becky Dinwoodie, Secretary

Software & Informatics Research Centre (SIRC)

Project Update Presentation to Audit & Finance – April 19, 2017



Progress Update (as of 10th April 2017) :

- Transformer Upgrade completed. Power ON
- 1st and 2nd floor internal M&E rough-in and partition works completed
- Curtain wall, windows, thermal insulation and external brick wall in progress.
- Project is currently tracking to schedule.

Progress Photos



Site Safety:

- Nothing to report - no incident on site this period

Change Orders:

- No Change Order/s requested or approved
- Total contingency remains unchanged at \$1.3M

Financial Summary (as of end March 2017) :

- 99% of the \$19.4M in tenders have been committed/awarded for the 4 levels.
- Total SIF funding received \$6.95M
- Breakdown of Sources and Uses of funds next slide.
- The project remains on budget at \$33.3M
- The issue related to gas line of \$15K was absorb by GMP contract cost
- The issue related to Transformer upgrade of \$78 was absorb by GMP contract cost

Summary Financial Report as of end March 2017

Sources of Funds - Actuals																
Description	Total Funding Budget	Actual YTD Mar 2017	Apr 2017	May 2017	Jun 2017	Jul 2017	Aug 2017	Sep 2017	Oct 2017	Nov 2017	Dec 2017	Jan 2018	Feb 2018	Mar 2018	Apr 2018	May 2018
	A															
UOIT	\$20,298,110	\$3,333,286	\$2,710,418	\$2,339,978	\$761,225	\$2,169,899	\$2,851,295	\$60,862	\$2,152,444	\$1,565,313	(\$181,870)	\$749,159	\$10,081	\$9,824	\$0	\$0
SIF	\$13,001,890	\$6,950,236	\$0	\$0	\$1,475,000	\$0	\$0	\$2,950,000	\$0	\$0	\$1,626,654	\$0	\$0	\$0	\$0	\$0
Advancement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Totals	\$33,300,000	\$10,283,522	\$2,710,418	\$2,339,978	\$2,236,225	\$2,169,899	\$2,851,295	\$3,010,862	\$2,152,444	\$1,565,313	\$1,444,784	\$749,159	\$10,081	\$9,824	\$0	\$0
Uses of Funds - Actuals																
Description	Total Budget	Actual YTD Mar 2017	Apr 2017	May 2017	Jun 2017	Jul 2017	Aug 2017	Sep 2017	Oct 2017	Nov 2017	Dec 2017	Jan 2018	Feb 2018	Mar 2018	Apr 2018	May 2018
	A															
GMP Base Contract Construction Contract	\$20,630,966	\$8,306,001	\$2,682,208	\$1,947,039	\$1,775,617	\$1,566,095	\$1,447,800	\$1,513,467	\$980,121							
CO3 GMP Fl. 3&4	\$5,657,627	\$216,680		\$275,029	\$339,267	\$575,545	\$613,136	\$613,136	\$813,136	\$884,544	\$637,958	\$576,046				
CO1 Fl. 3&4 Design	\$87,899	\$77,351							\$8,790							
CO2 Transformer	\$110,026	\$0		\$96,823								\$11,003				
CO4 Donor Signage	\$8,928	\$0			\$8,928											
Design Build Preliminary Phase	\$310,230	\$310,230														
FFE incl. Level 1-4	\$3,619,350	\$24,901			\$68,500		\$762,100	\$856,000	\$315,792	\$665,000	\$791,057	\$136,000				
Consultants	\$315,640	\$223,074	\$15,512	\$15,512	\$38,343	\$28,002	\$28,002	\$28,002	\$17,580	\$15,512	\$15,512	\$25,853	\$9,824	\$9,824		
Parking	\$1,018,975	\$986,943	\$0	\$0	\$0	\$0	\$0	\$0	\$16,768							
Contingency	\$1,256,775	\$0														
Management Fees	\$283,585	\$138,343	\$12,699	\$5,576	\$5,571	\$257	\$257	\$257	\$257	\$257	\$257	\$257	\$257			
Totals	\$33,300,000	\$10,283,522	\$2,710,418	\$2,339,978	\$2,236,225	\$2,169,899	\$2,851,295	\$3,010,862	\$2,152,444	\$1,565,313	\$1,444,784	\$749,159	\$10,081	\$9,824	\$0	\$0

Summary Financial Report (cont'd)

Sources of Funds - Actuals														Estimate to Complete	See Legend Below
Description	Total Funding Budget	Apr 2018	May 2018	Jun 2018	Jul 2018	Aug 2018	Sep 2018	Oct 2018	Nov 2018	Dec 2018	Jan 2019	Feb 2019	Mar 2019		
	A														
UOIT	\$20,298,110	\$0	\$0	\$0	\$0	\$0	\$0	\$416,578	\$0	\$0	\$113,153	\$0	\$0	\$20,298,110.00	1
SIF	\$13,001,890	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13,001,890.00	
Advancement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0.00	
Totals	\$33,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$416,578	\$0	\$0	\$113,153	\$0	\$0	\$33,300,000	1
Uses of Funds - Actuals														Estimate to Complete	
Description	Total Budget	Apr 2018	May 2018	Jun 2018	Jul 2018	Aug 2018	Sep 2018	Oct 2018	Nov 2018	Dec 2018	Jan 2019	Feb 2019	Mar 2019		
	A														
GMP Base Contract Construction Contract	\$20,630,966							\$412,619						\$20,630,967	
CO3 GMP Fl. 3&4	\$5,657,627										\$113,153			\$5,657,628	
CO1 Fl. 3&4 Design	\$87,899							\$1,758						\$87,899	
CO2 Transformer	\$110,026							\$2,201						\$110,026	
CO4 Donor Signage	\$8,928													\$8,928	
Design Build Preliminary Phase	\$310,230													\$310,230	
FFE incl. Level 1-4	\$3,619,350													\$3,619,350	
Consultants	\$315,640													\$470,547	2
Parking	\$1,018,975													\$1,003,711	3
Contingency	\$1,256,775													\$1,236,467	4
Management Fees	\$283,585													\$164,247	5
Totals	\$33,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$416,578	\$0	\$0	\$113,153	\$0	\$0	\$33,300,000	

Legend:

- 1 Includes contingency amount
- 2 Cost updated based on the omission of project advisor and addition of new project management contract
- 3 Parking cost was lower than the budget as certified by the consultant
- 4 Contingency is not forecasted. Any changes to the scope, time and budget will be drawn from contingency.
- 5 Management fees was reduced as the Project management staff cost was terminated on Dec 2016.

BOARD REPORT

Public:	<input checked="" type="checkbox"/>	Action Required:	
In-Committee:	<input type="checkbox"/>	Discussion	<input type="checkbox"/>
		Decision	X

TO: Audit and Finance Committee
DATE: April 19, 2017
FROM: Brad MacIsaac, AVP Planning and Analysis, and Registrar
SUBJECT: 2017 – 2019 Tuition Fees

A. Purpose

To gain approval for 2017/18 and 2018/19 tuition fee increase.

B. Background

The tuition fee framework, reinstated by the provincial government in December 2016, regulates all publically funded programs and allows for tuition fee differentiation based on program and program year. This document guides our 2017 – 19 tuition fee increases.

The framework is based on the principle that tuition fees may increase within specified limits over the current tuition fee while ensuring the overall tuition increase does not exceed 3.0%, excluding changes in enrolment.

Program Category 1: Undergraduate Arts and Science and Other programs:
 Up to 3.0 per cent increase each year

Program Category 2: Undergraduate Professional and Graduate programs:
 Up to 5.0 per cent increase each year

Program Type	Maximum Allowable Annual Rate of Tuition Fee Increase
Arts & Science and Other UG Programs	3.0%
Professional and Graduate Programs	5.0%
Institutional Average Tuition Increase Cap	3.0%

Note: If necessary, institutions are expected to round down tuition fee changes to ensure that they do not exceed the above maximum increases.

For the first time we are seeking to set two years of tuition due to the changes with the Ontario Student Assistance Program (OSAP). Setting tuition for two years will help support net offers that more accurately reflect actual tuition fees and will ease implementation of net tuition practices at our institution.

Note: the tuition policy does not apply to programs or for student categories that are ineligible for MTCU operating grant funding (e.g., full cost recovery/self-funded programs, fees for international students.)

C. Discussion/Options

After a comparative review of fees charged by competing programs offered by universities in Ontario, we recommend increases as permitted by the framework in all programs as outlined in the accompanying table.

D. Financial/Human Resource Implications

The increases proposed in this document have been made after careful analysis of the provincial and national competitors. To decrease these amounts would translate into a decrease in the forecasted revenues used in the budget planning exercise. To increase the amounts could result in the loss of enrolments.

E. Implications for Durham College (if applicable)

N/A

F. Recommendation(s)

Approval of the 2017-19 tuition fees as presented.

**UNIVERSITY OF ONTARIO INSTITUTE OF TECHNOLOGY
TUITION FEES**

Undergraduate Domestic

	2016-2017	2017-2018	2018-2019	Rate of Increase	
				16/17 to 17/18	17/18 to 18/19
BA, BAsC, BEd, BHSci, BSc & Mgt					
First Year	\$6,389.44	\$6,517.22	\$6,647.56	2.0%	1.8%
Second Year	\$6,389.44	\$6,485.28	\$6,618.22	1.5%	1.5%
Third Year	\$6,383.20	\$6,478.88	\$6,585.14	1.4%	1.5%
Fourth Year	\$6,346.02	\$6,472.56	\$6,578.64	1.4%	1.5%
Fifth Year	\$6,327.52	\$6,434.86	\$6,572.22	1.4%	1.5%
BCom					
First Year	\$8,151.48	\$8,559.04	\$8,986.98	5.0%	5.0%
Second Year	\$8,143.44	\$8,518.28	\$8,944.18	4.5%	4.5%
Third Year	\$8,065.90	\$8,509.88	\$8,901.60	4.5%	4.5%
Fourth Year	\$7,989.08	\$8,428.86	\$8,892.82	4.5%	4.5%
BIT					
First Year	\$9,458.66	\$9,742.40	\$10,034.66	3.0%	3.0%
Second Year	\$9,435.70	\$9,732.96	\$10,024.92	2.9%	2.9%
Third Year	\$9,320.08	\$9,709.32	\$10,015.20	2.9%	2.9%
Fourth Year	\$9,296.98	\$9,590.36	\$9,990.88	2.9%	2.9%
BEng, BEng & Mgmt					
First Year	\$9,463.56	\$9,936.72	\$10,433.54	5.0%	5.0%
Second Year	\$9,373.42	\$9,927.26	\$10,423.60	4.9%	4.9%
Third Year	\$9,248.44	\$9,832.70	\$10,413.68	4.9%	4.9%
Fourth Year	\$9,160.38	\$9,701.60	\$10,314.50	4.9%	4.9%
Fifth Year	\$9,073.12	\$9,609.22	\$10,176.96	4.9%	4.9%
BSc, Computer Science					
First Year	\$6,389.44	\$6,708.90	\$7,044.34	5.0%	5.0%
Second Year	\$6,389.44	\$6,702.52	\$7,037.62	4.9%	4.9%
Third Year	\$6,383.20	\$6,696.12	\$7,030.94	4.8%	4.9%
Fourth Year	\$6,346.02	\$6,695.96	\$7,024.22	4.9%	4.9%
Fifth Year	\$6,327.52	\$6,656.96	\$7,024.06	4.9%	4.9%
BScN					
First Year	\$6,389.44	\$6,581.12	\$6,778.54	3.0%	3.0%
Second Year	\$6,389.44	\$6,574.72	\$6,771.96	2.9%	2.9%
Third Year	\$6,383.20	\$6,568.34	\$6,765.38	2.8%	2.9%
Fourth Year	\$6,346.02	\$6,568.30	\$6,758.82	2.9%	2.9%
Fifth Year	\$6,327.52	\$6,530.04	\$6,758.78	2.9%	2.9%

Undergraduate International

	2016-2017	2017-2018	2018-2019	Rate of Increase	
				16/17 to 17/18	17/18 to 18/19

BA, BAsC, BEd, BHSci, BSc & Mgmt					
First Year	\$19,166.66	\$19,549.98	\$19,940.96	2.0%	1.8%
Second Year	\$19,166.66	\$19,454.14	\$19,853.00	1.5%	1.5%
Third Year	\$19,148.00	\$19,434.98	\$19,753.72	1.4%	1.5%
Fourth Year	\$19,036.48	\$19,435.22	\$19,734.26	1.5%	1.5%
Fifth Year	\$18,171.16	\$19,322.02	\$19,734.52	1.5%	1.5%
BCom					
First Year	\$20,062.26	\$21,065.36	\$22,118.62	5.0%	5.0%
Second Year	\$20,042.50	\$20,985.12	\$22,013.30	4.6%	4.5%
Third Year	\$19,851.62	\$20,964.44	\$21,929.44	4.6%	4.5%
Fourth Year	\$19,662.54	\$20,764.78	\$21,907.82	4.6%	4.5%
BIT					
First Year	\$21,765.70	\$22,418.66	\$23,091.20	3.0%	3.0%
Second Year	\$21,712.88	\$22,396.90	\$23,068.80	2.9%	2.9%
Third Year	\$21,446.80	\$22,342.54	\$23,046.40	2.9%	2.9%
Fourth Year	\$21,393.70	\$22,068.74	\$22,990.46	2.9%	2.9%
BEng, BEng & Mgmt					
First Year	\$23,589.52	\$24,768.98	\$26,007.42	5.0%	5.0%
Second Year	\$23,364.86	\$24,745.40	\$25,982.66	4.9%	4.9%
Third Year	\$23,053.32	\$24,509.72	\$25,957.92	4.9%	4.9%
Fourth Year	\$22,833.76	\$24,182.92	\$25,710.68	4.9%	4.9%
Fifth Year	\$21,795.84	\$23,952.60	\$25,367.88	4.9%	4.9%
BSc, Computer Science					
First Year	\$19,166.66	\$20,124.98	\$21,131.22	5.0%	5.0%
Second Year	\$19,166.66	\$20,105.82	\$21,111.10	4.9%	4.9%
Third Year	\$19,148.00	\$20,086.64	\$21,091.00	4.8%	4.9%
Fourth Year	\$19,036.48	\$20,086.24	\$21,070.88	4.9%	4.9%
Fifth Year	\$18,171.16	\$19,969.26	\$21,070.46	4.9%	4.9%
BScN					
First Year	\$19,166.66	\$19,741.64	\$20,333.88	3.0%	3.0%
Second Year	\$19,166.66	\$19,722.48	\$20,314.14	2.9%	2.9%
Third Year	\$19,148.00	\$19,703.32	\$20,294.42	2.8%	2.9%
Fourth Year	\$19,036.48	\$19,703.28	\$20,274.70	2.9%	2.9%
Fifth Year	\$18,171.16	\$19,588.52	\$20,274.66	2.9%	2.9%

Graduate Domestic

				Rate of Increase	
				16/17 to 17/18	17/18 to 18/19
2016-2017	2017-2018	2018-2019			

MA (Crim), MHSci, MSc, PhD (Arts and Sciences)					
All Years	\$8,255.54	\$8,338.08	\$8,421.46	1.0%	1.0%
MEng, MAsC, PhD (Engineering)					
All Years	\$9,191.78	\$9,651.36	\$10,133.92	5.0%	5.0%
Graduate Diploma					
Diploma in Accounting*	\$7,000.00	\$6,750.00	\$7,000.00	-3.6%	3.7%
Diploma in Nuclear Technology	\$6,127.86	\$6,434.24	\$6,562.92	5.0%	5.0%
Diploma in Nuclear Design Engineering	\$6,127.86	\$6,434.24	\$6,562.92	5.0%	5.0%
Diploma in Engineering Management	\$6,127.86	\$6,434.24	\$6,562.92	5.0%	5.0%

* Available to domestic students only

Graduate International

	2016-2017	2017-2018	2018-2019	Rate of Increase	
				16/17 to 17/18	17/18 to 18/19
MA (Crim), MHSci, MSc, PhD (Arts and Sciences)					
All Years	\$17,706.46	\$18,060.58	\$18,421.78	2.0%	2.0%
MEng, MAsC, PhD (Engineering)					
All Years	\$20,270.10	\$21,283.60	\$22,347.78	5.0%	5.0%
Graduate Diploma					
Diploma in Nuclear Technology	\$13,513.38	\$14,189.04	\$14,472.82	5.0%	5.0%
Diploma in Nuclear Design Engineering	\$13,513.38	\$14,189.04	\$14,472.82	5.0%	5.0%
Diploma in Engineering Management	\$13,513.38	\$14,189.04	\$14,472.82	5.0%	5.0%

Credit Based- Domestic

	2016-2017	2017-2018	2018-2019	Rate of Increase	
				16/17 to 17/18	17/18 to 18/19
MBA					
Per 3-credit Course	\$1,945.89	\$1,984.81	\$2,024.51	2.0%	2.0%
Per Credit	\$648.63	\$661.60	\$674.84		
MEd					
Per 3-credit Course	\$1,683.61	\$1,717.29	\$1,751.63	2.0%	2.0%
Per Credit	\$561.20	\$572.43	\$583.88		
MA in Education					
Per 3-credit Course	\$1,683.61	\$1,717.29	\$1,751.63	2.0%	2.0%
Per Credit	\$561.20	\$572.43	\$583.88		
Diploma in Ed & Digital Technology					
Per 3-credit Course	\$1,683.61	\$1,717.29	\$1,751.63	2.0%	2.0%

Per Credit	\$561.20	\$572.43	\$583.88		
MITS					
Per 3-credit Course First Year	\$1,304.62	\$1,369.85	\$1,397.25	5.0%	5.0%
Per Credit First Year	\$434.87	\$456.62	\$465.75		
Per 3-credit Course Upper Year	\$1,304.62	\$1,369.85	\$1,397.25	5.0%	5.0%
Per Credit Upper Year	\$434.87	\$456.62	\$465.75		

Credit Based - International

	2016-2017	2017-2018	2018-2019	Rate of Increase	
				16/17 to 17/18	17/18 to 18/19
MBA					
Per 3-credit Course	\$3,327.84	\$3,394.40	\$3,462.29	2.0%	2.0%
Per Credit	\$1,109.28	\$1,131.47	\$1,154.10		
MEd					
Per 3-credit Course	\$1,833.61	\$1,833.61	\$1,833.61	0.0%	0.0%
Per Credit	\$611.20	\$611.20	\$611.20		
MA in Education					
Per 3-credit Course	\$1,833.61	\$1,833.61	\$1,833.61	0.0%	0.0%
Per Credit	\$611.20	\$611.20	\$611.20		
Diploma in Ed & Digital Technology					
Per 3-credit Course	\$1,833.61	\$1,833.61	\$1,833.61	0.0%	0.0%
Per Credit	\$611.20	\$611.20	\$611.20		
MITS					
Per 3-credit Course First Year	\$2,704.33	\$2,839.55	\$2,981.53	5.0%	5.0%
Per Credit First Year	\$901.44	\$946.52	\$993.84		
Per 3-credit Course Upper Year	\$2,704.33	\$2,839.55	\$2,981.53	5.0%	5.0%
Per Credit Upper Year	\$901.44	\$946.52	\$993.84		

In graduate programs where tuition is collected on a per credit basis students will be charged a fee for their continuing work on a project or thesis for each term extension beyond the normal degree components.

BOARD REPORT

Public:
 In-Committee:

Action Required:
 Discussion
 Decision

TO: Audit and Finance Committee
DATE: April 19, 2017
FROM: Brad MacIsaac, AVP Planning and Analysis, and Registrar
SUBJECT: 2017 – 2019 Ancillary Fees

A. Purpose

To gain approval for 2017 - 2019 non-tuition-related compulsory ancillary fees as presented.

B. Background

Provincial policy requires that a negotiated Compulsory Ancillary Fees protocol exists between the board of governors of each university and their student association. Under the terms of the current UOIT protocol, signed in 2010, the Board of Governors is required to approve the ancillary fees in the spring of each year. As per the protocol UOIT may increase all ancillary fees by the inflationary rate (Bank of Canada, Consumer Price Index average of 12 months). After four years of not increasing fee for 2017 UOIT has limited the CPI increase to four of the ancillary buckets as we try to maintain service within the fee levels we currently charge. The UPASS fee is higher as this is a vendor flow through – that is to say Durham Council sets the rates for our students to agree to or not. You will also see higher rates in Campus Safety & Security but this is a function of a move of the Campus Emergency Response Team (CERT) funding from the SA to DC/UOIT.

C. Discussion/Options

We recommend increases as permitted by the policy as outlined in the accompanying table. This is the first year we are bringing forward two years as it will support new policies implemented by the Ministry regarding net tuition practices. However, unlike tuition which the ministry has mandated in net offers the 2018-19 ancillary fees may still be altered.

D. Financial/Human Resource Implications

The budget for 2017-18 was set with these fees in place.

E. Implications for Durham College (if applicable)

The following fees are set in collaboration with Durham College process to ensure our students are paying similar fess for similar service: UPASS, Athletic Complex Membership, Student Organization and Campus Recreation and Wellness.

F. Recommendation(s)

Approval of the 2017-19 compulsory ancillary fees.

Table 1: Compulsory Ancillary Fees

Summary	2016-17	2017-18		2018-19	
	Fee Per Yr	Fee Per Yr	% Inc	Fee Per Yr	% Inc
Student Life	\$ 251.55	\$ 251.55	0.0%	\$ 251.55	0.0%
Health and Wellness	\$ 60.63	\$ 60.63	0.0%	\$ 61.72	1.8%
Campus Health Centre	\$ 35.12	\$ 35.12	0.0%	\$ 35.75	1.8%
Athletics Complex Membership	\$ 35.39	\$ 36.04	1.8%	\$ 36.69	1.8%
Varsity	\$ 119.14	\$ 119.14	0.0%	\$ 119.14	0.0%
Intramurals	\$ 10.00	\$ 10.18	1.8%	\$ 10.36	1.8%
Infrastructure & Service Enhancements	\$ 168.46	\$ 171.49	1.8%	\$ 173.49	1.2%
Campus Access and Safety	\$ 135.47	\$ 139.97	3.3%	\$ 139.97	0.0%
Campus Recreation and Wellness Centre	\$ 168.50	\$ 170.36	1.1%	\$ 172.23	1.1%
WUSC Student Sponsorship	\$ 2.70	\$ 2.70	0.0%	\$ 2.70	0.0%
Student Organization	\$ 165.59	\$ 166.36	0.5%	\$ 169.36	1.8%
Instructional Resource	\$ 109.00	\$ 110.96	1.8%	\$ 112.96	1.8%
U-Pass	\$ 120.00	\$ 127.00	5.8%	\$ 135.00	6.3%
	\$ 1,381.55	\$ 1,401.50	1.4%	\$ 1,420.93	1.4%

For information: in addition to the compulsory ancillary fees noted above the following fees were approved by the committee.

Table 2: Additional Compulsory Fees

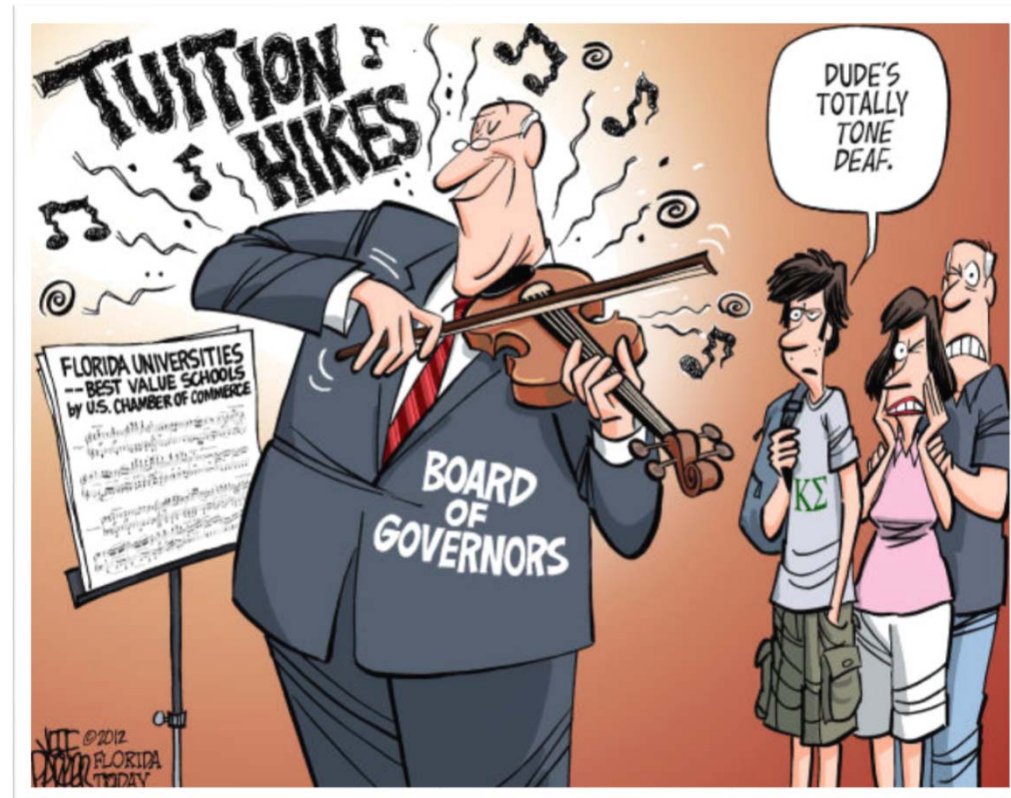
Summary	2016-17	2017-18		2018-19	
	Fee Per Yr	Fee Per Yr	% Inc	Fee Per Yr	% Inc
Technology-enriched Learning (FT)					
FBIT - Gaming Programs	\$ 814.00	\$ 829.00	1.8%	\$ 853.87	3.0%
FBIT - Non-Gaming Programs	\$ 589.00	\$ 142.20	-75.9%	\$ 146.67	3.1%
FEDU (Yr 1 only)	\$ 177.00	\$ 180.19	1.8%	\$ 189.20	5.0%
FESNS/FEAS	\$ 696.00	\$ 708.53	1.8%	\$ 729.79	3.0%
FHSci	\$ 588.00	\$ 150.00	-74.5%	\$ 156.30	4.2%
FSci	\$ 588.00	\$ 171.55	-70.8%	\$ 180.13	5.0%
FSSH	\$ 121.00	\$ 123.18	1.8%	\$ 126.88	3.0%
Health and Dental	\$ 193.46	\$ 208.88	8.0%	\$ 213.06	2.0%
International Health Insurance	\$ 648.00	\$ 648.00	0.0%	\$ 648.00	0.0%
Nursing Mask Fee	\$ 10.00	\$ 10.00	0.0%	\$ 10.00	0.0%
Nursing Levy for CNSA	\$ 10.00	\$ 10.00	0.0%	\$ 10.00	0.0%
Nursing Membership w/RNAO/NSO	\$ 16.00	\$ 16.00	0.0%	\$ 16.00	0.0%
Student Society Fee FBIT	\$ 10.00	\$ 10.00	0.0%	\$ 10.00	0.0%
Student Society Fee FEAS/FESNS	\$ 15.00	\$ 15.00	0.0%	\$ 15.00	0.0%
Graduate Diploma in Accounting	\$ -	\$ 250.00	0.0%	\$ 250.00	0.0%

Table 3: Specific Course Related Fees

Summary	2016-17	2017-18		2018-19	
			% Inc		% Inc
BUSI 4190U	\$ 125.00	\$ -	-100.0%	\$ -	0.0%
INFR 1411U	\$ 10.00	\$ 10.00	0.0%	\$ 10.00	0.0%
INFR 1310U	\$ 65.00	\$ -	-100.0%	\$ -	0.0%
NURS 1003U	\$ 50.00	\$ 50.00	0.0%	\$ 50.00	0.0%
NURS 2810U	\$ 50.00	\$ 30.00	-40.0%	\$ 30.00	0.0%
NURS 2820U	\$ 50.00	\$ 50.00	0.0%	\$ 50.00	0.0%
HLSC 3467U	\$ -	\$ 20.00	0.0%	\$ 20.00	0.0%
HLSC 3475U	\$ -	\$ 10.00	0.0%	\$ 10.00	0.0%
MLSC 1010U	\$ 60.00	\$ 60.00	0.0%	\$ 60.00	0.0%
MLSC 4400U (Y4)	\$ 20.00	\$ 20.00	0.0%	\$ 20.00	0.0%
MLSC 4400U (Y4)	\$ 40.00	\$ -	-100.0%	\$ -	0.0%
Internship/Co-Op	\$ 500.00	\$ 550.00	10.0%	\$ 600.00	9.1%
Teacher Education Students	\$ 75.00	\$ 75.00	0%	\$ 75.00	0%

Tuition & Ancillary Fees

What is the role of the BOG?



Authority to Change Fees

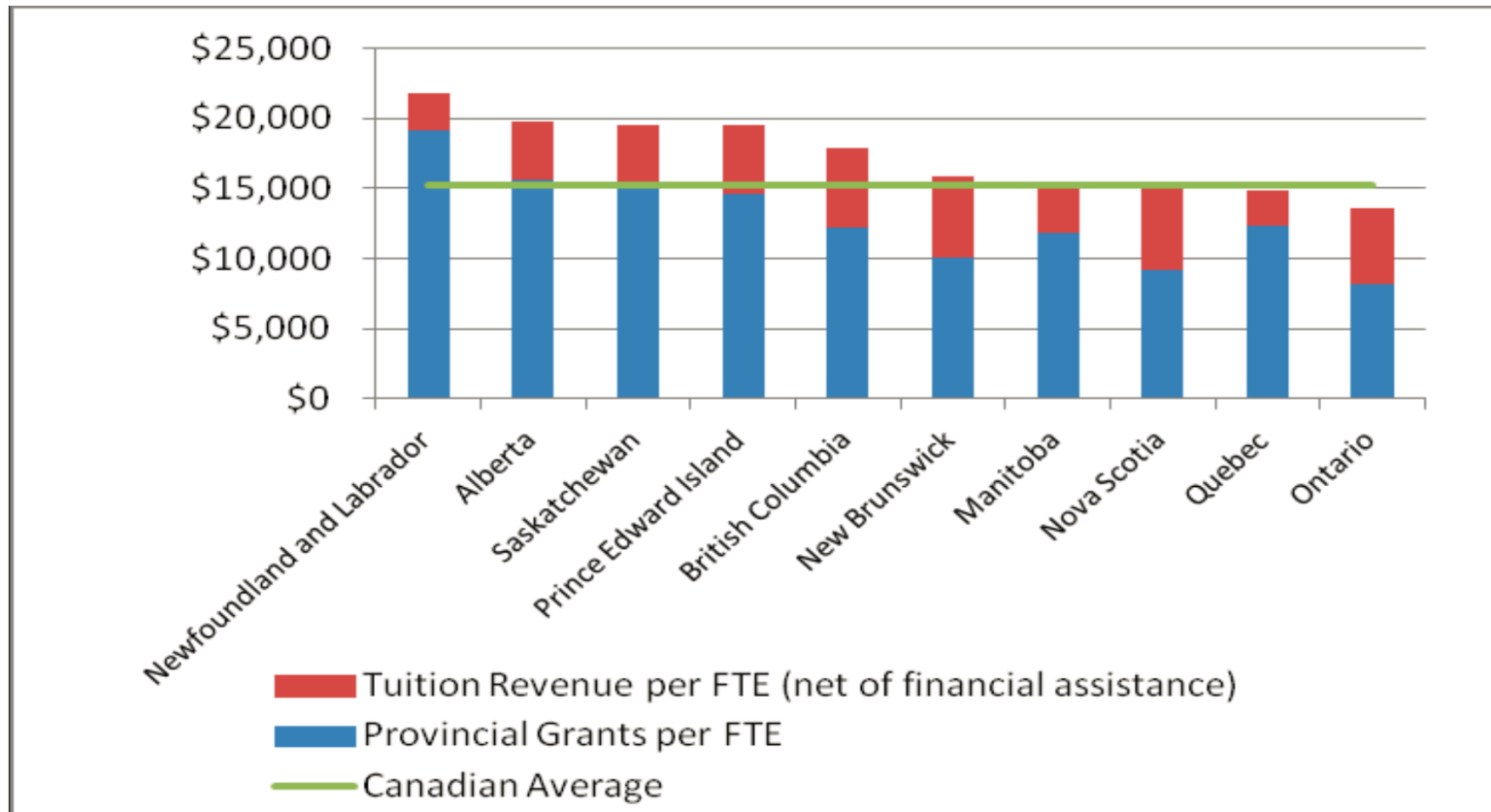
The *UOIT Act* grants the Board of Governors the power to:

- establish and collect fees and charges for tuition and other services that may be offered by the university or that may be approved by the board on behalf of any organization or group of the university;

Public vs Private Contribution

- Ontario has the highest tuition fees in Canada, and the lowest level of per-student public funding. Given these facts, the eclipsing of public funding by tuition fees had become inevitable in recent years.

Average Revenue per FTE Student



Setting Tuition @ UOIT

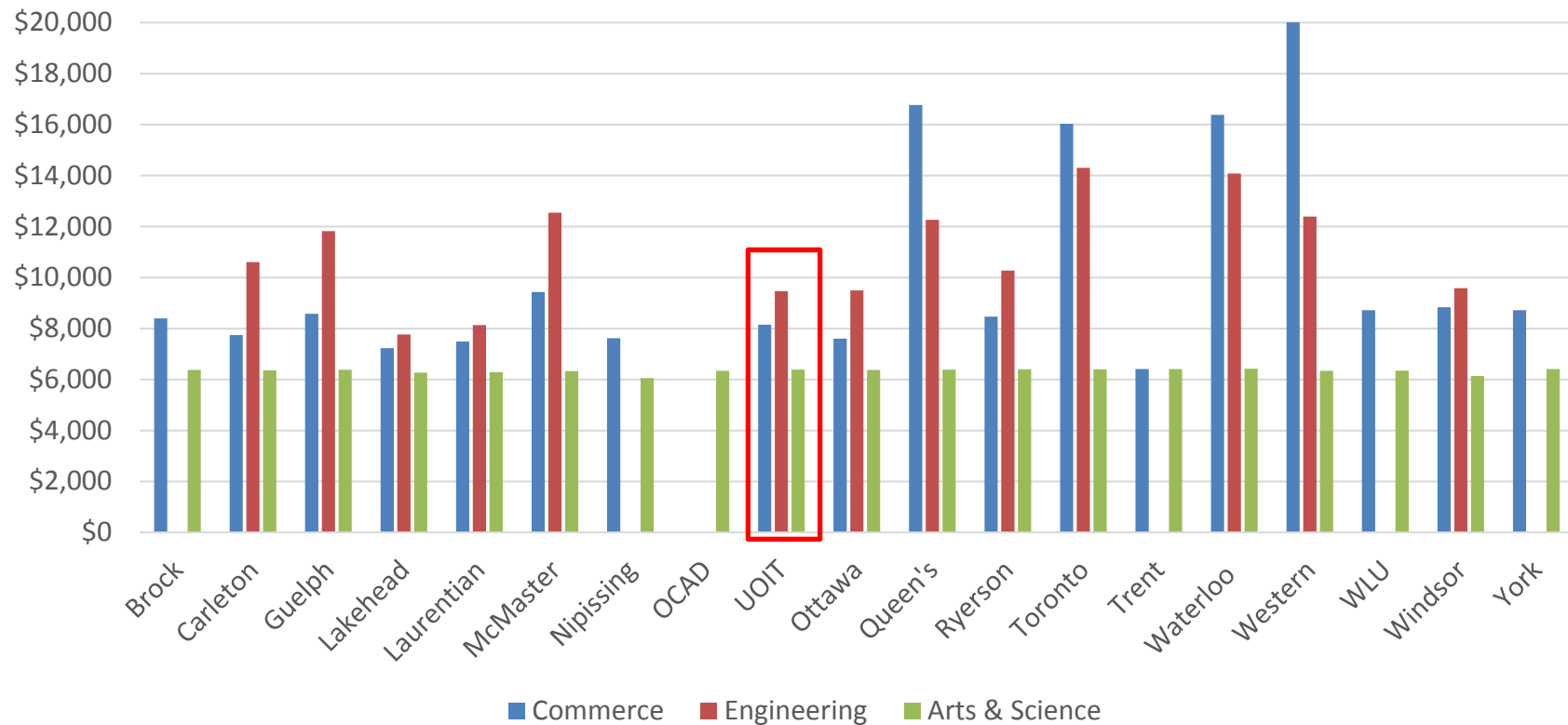
- **Committee Based:**
 - AVP Planning & Analysis (chair)
 - Dean, Graduate Studies
 - VP RII
 - Associate Registrar, Recruitment & Admissions
 - Manager Finance & Administration, Graduate Studies
 - Manager, International
- **Recommendations to Provost Advisory Committee on Integrated Planning (PACIP)**

Government Tuition Fee Policy

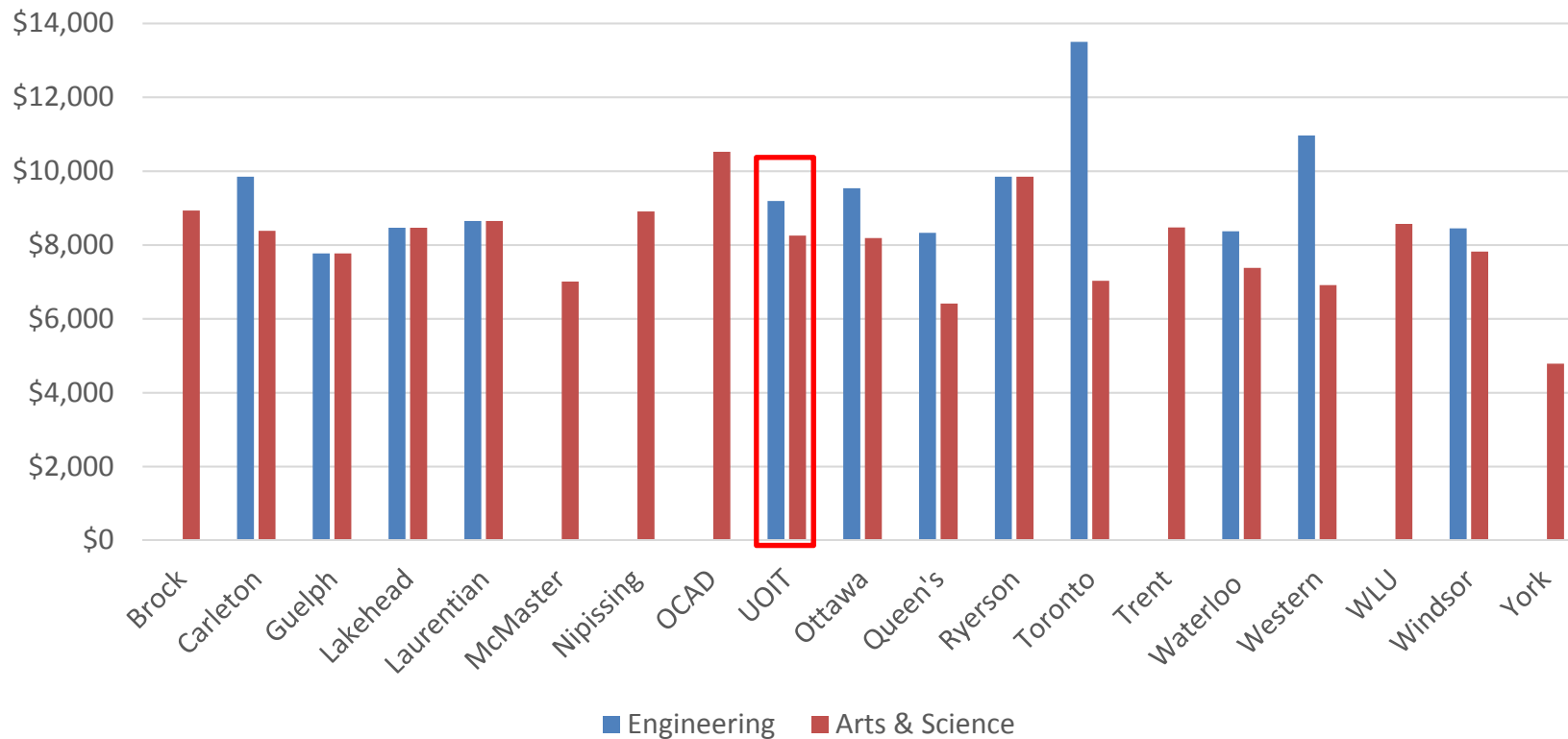
Program Type	Maximum Allowable Annual Rate of Tuition Fee Increase
Arts & Science and Other UG Programs	3.0%
Professional and Graduate Programs	5.0%
Institutional Average Tuition Increase Cap	3.0%

How do UOIT Tuition Fees Compare to Other Ontario Universities?

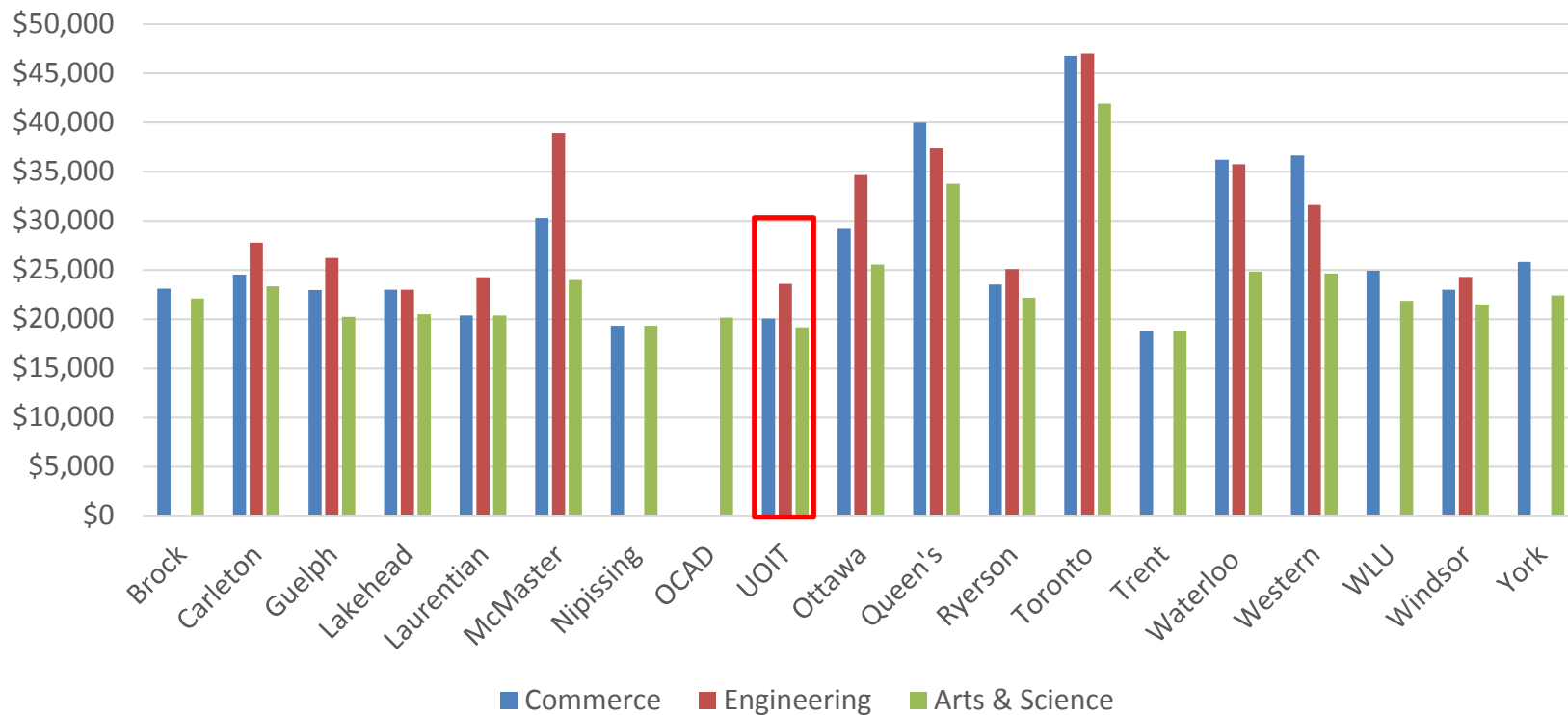
Undergraduate Domestic Comparison, 2016-17



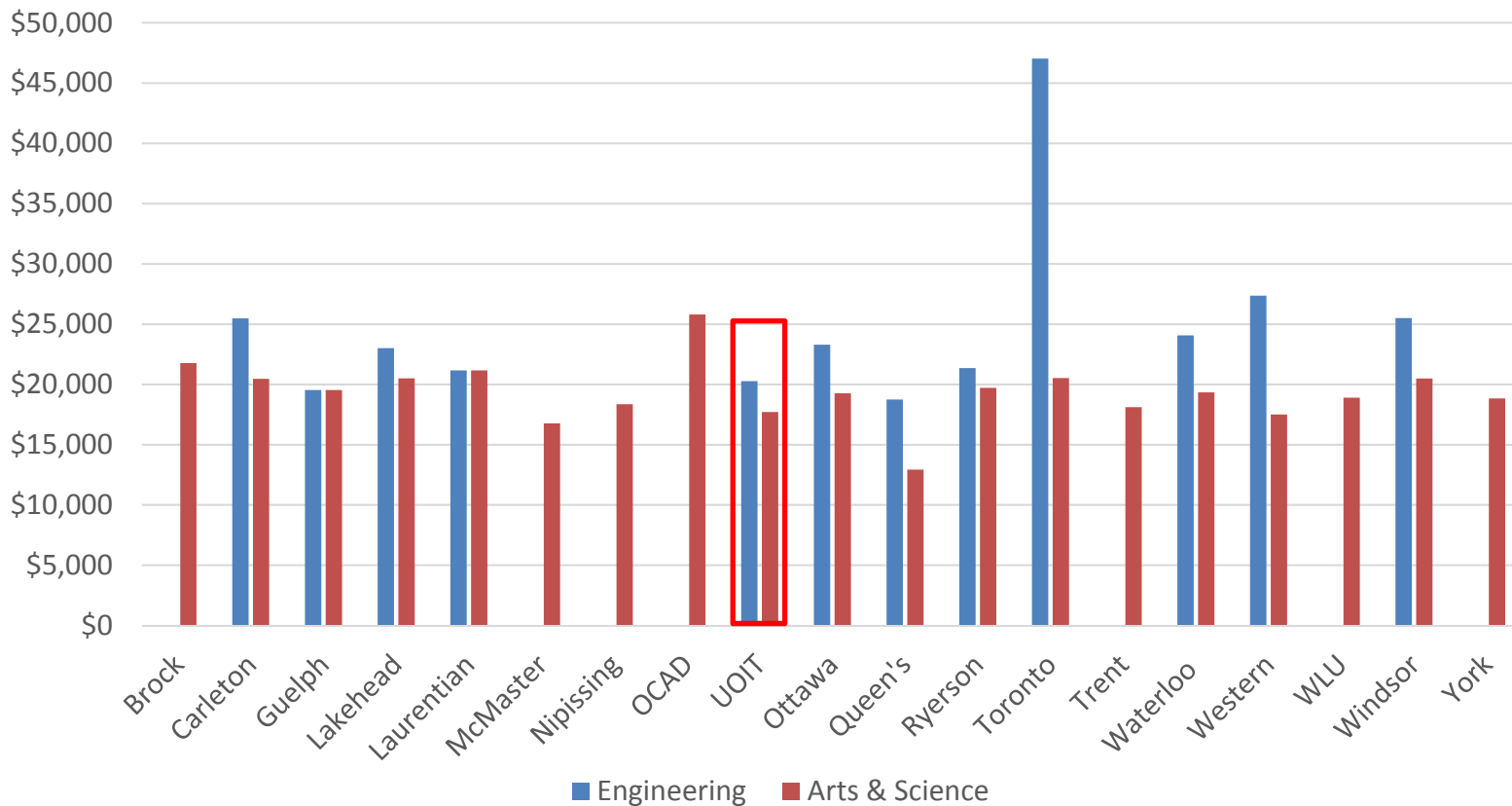
Graduate Domestic Comparison, 2016-17



Undergraduate International Comparison, 2016-17



Graduate International Comparison, 2016-17



Undergraduate Ancillary Fees

	Collected by and Retained by Institution	Collected on Behalf of Student Govt	Total Ancillary Fees
UOIT	\$925	\$770	\$1,695
Trent	\$682	\$918	\$1,600
Western	\$467	\$956	\$1,423
Toronto	\$882	\$492	\$1,374
Guelph	\$525	\$699	\$1,224
Nipissing	\$591	\$587	\$1,178
York	\$629	\$530	\$1,159
McMaster	\$493	\$628	\$1,121
Queen's	\$193	\$925	\$1,119
Ottawa	\$299	\$806	\$1,105
Carleton	\$357	\$716	\$1,073
WLU	\$390	\$674	\$1,064
Windsor	\$567	\$439	\$1,006
Lakehead	\$315	\$661	\$976
OCAD	\$400	\$559	\$959
Waterloo	\$344	\$586	\$930
Brock	\$231	\$657	\$888
Laurentian	\$216	\$654	\$870
Ryerson	\$234	\$619	\$853

System average
\$1,138

Graduate Ancillary Fees

	Collected by and Retained by Institution	Collected on Behalf of Student Govt	Total Ancillary Fees
WLU	\$535	\$1,169	\$1,704
UOIT	\$925	\$768	\$1,692
Guelph	\$769	\$800	\$1,569
Western	\$477	\$1,018	\$1,495
Toronto	\$882	\$579	\$1,462
Ottawa	\$280	\$1,145	\$1,425
Windsor	\$630	\$700	\$1,330
Carleton	\$277	\$995	\$1,272
Waterloo	\$441	\$800	\$1,241
Nipissing	\$591	\$587	\$1,178
York	\$431	\$730	\$1,161
Queen's	\$166	\$960	\$1,127
OCAD	\$514	\$533	\$1,047
Brock	\$170	\$782	\$952
Trent	\$350	\$545	\$895
Ryerson	\$294	\$559	\$853
McMaster	\$180	\$672	\$852
Laurentian	\$201	\$503	\$704
Lakehead	\$295	\$357	\$652

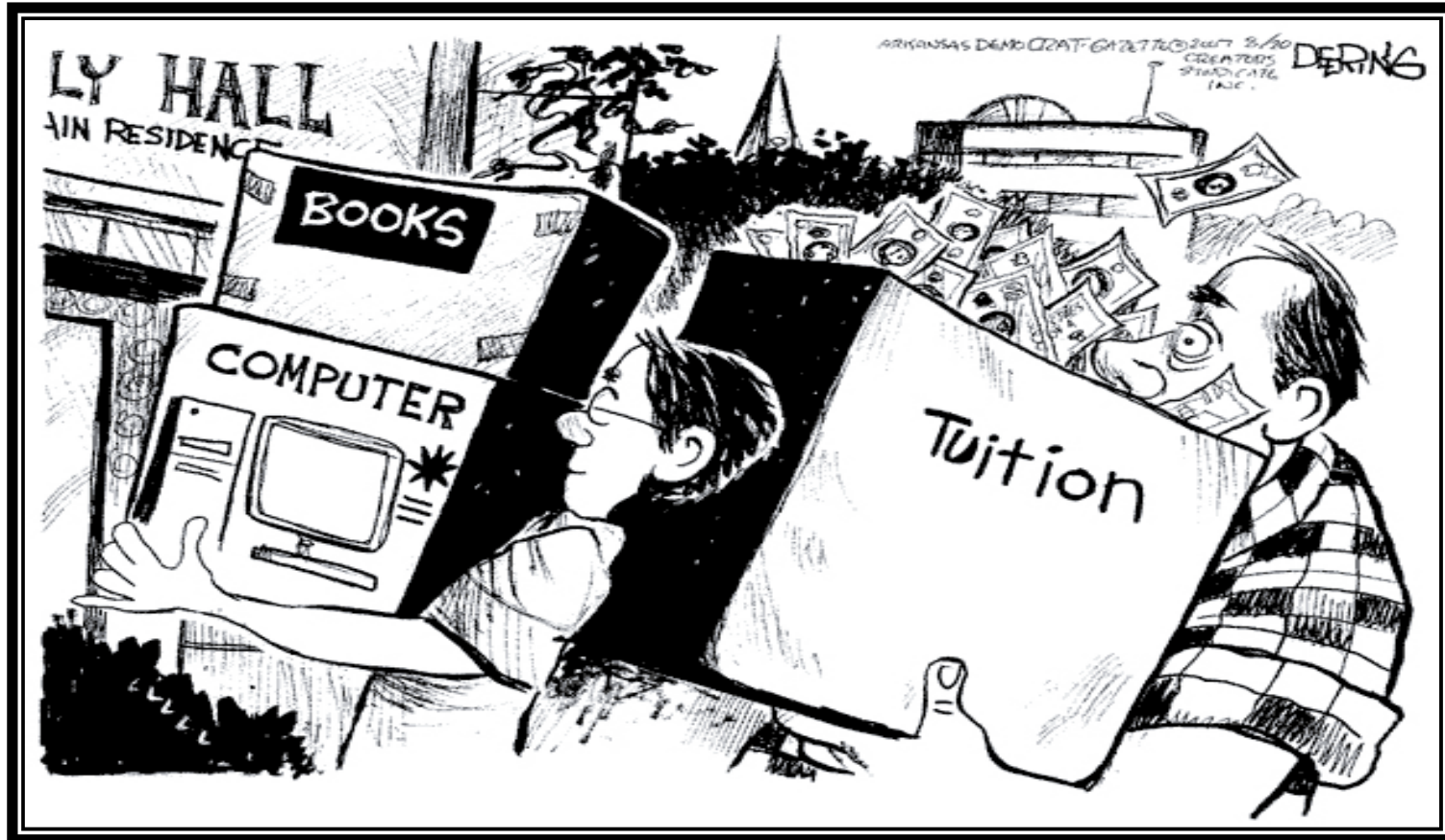
System average
\$1,190

UG Tuition and Ancillary, BEng

	Tuition Fees	Collected by and Retained by Institution	Collected on Behalf of Student Govt	Tuition plus Ancillary Fees
Lakehead	\$7,762	\$315	\$661	\$8,738
Laurentian	\$8,132	\$216	\$654	\$9,002
Windsor	\$9,584	\$567	\$439	\$10,590
Ottawa	\$9,495	\$299	\$806	\$10,600
Ryerson	\$10,269	\$234	\$619	\$11,122
UOIT	\$9,464	\$925	\$770	\$11,159
Carleton	\$10,606	\$357	\$716	\$11,679
York	\$11,576	\$629	\$530	\$12,735
Guelph	\$11,820	\$525	\$699	\$13,045
Queen's	\$12,264	\$208	\$925	\$13,397
McMaster	\$12,544	\$493	\$628	\$13,665
Western	\$12,392	\$467	\$956	\$13,815
Waterloo	\$14,080	\$344	\$586	\$15,010
Toronto	\$14,300	\$882	\$492	\$15,674
Brock				
Nipissing				
OCAD				
Trent				
WLU				

System average
\$12,159

What Financial Support is Available?



Gross stuff ...

“Ontario is the province with the highest fees and will see its tuition and other fees climb from \$8,474 this fall to an estimated \$9,483 in 2017-18”

“Students in Ontario pay the highest tuition fees compared to the other provinces in Canada”

“... undergraduate students in Ontario (\$7,539) paid the highest average tuition fees in Canada”

Tier for Two

Managing the Optics of Provincial Tuition Fee Policies

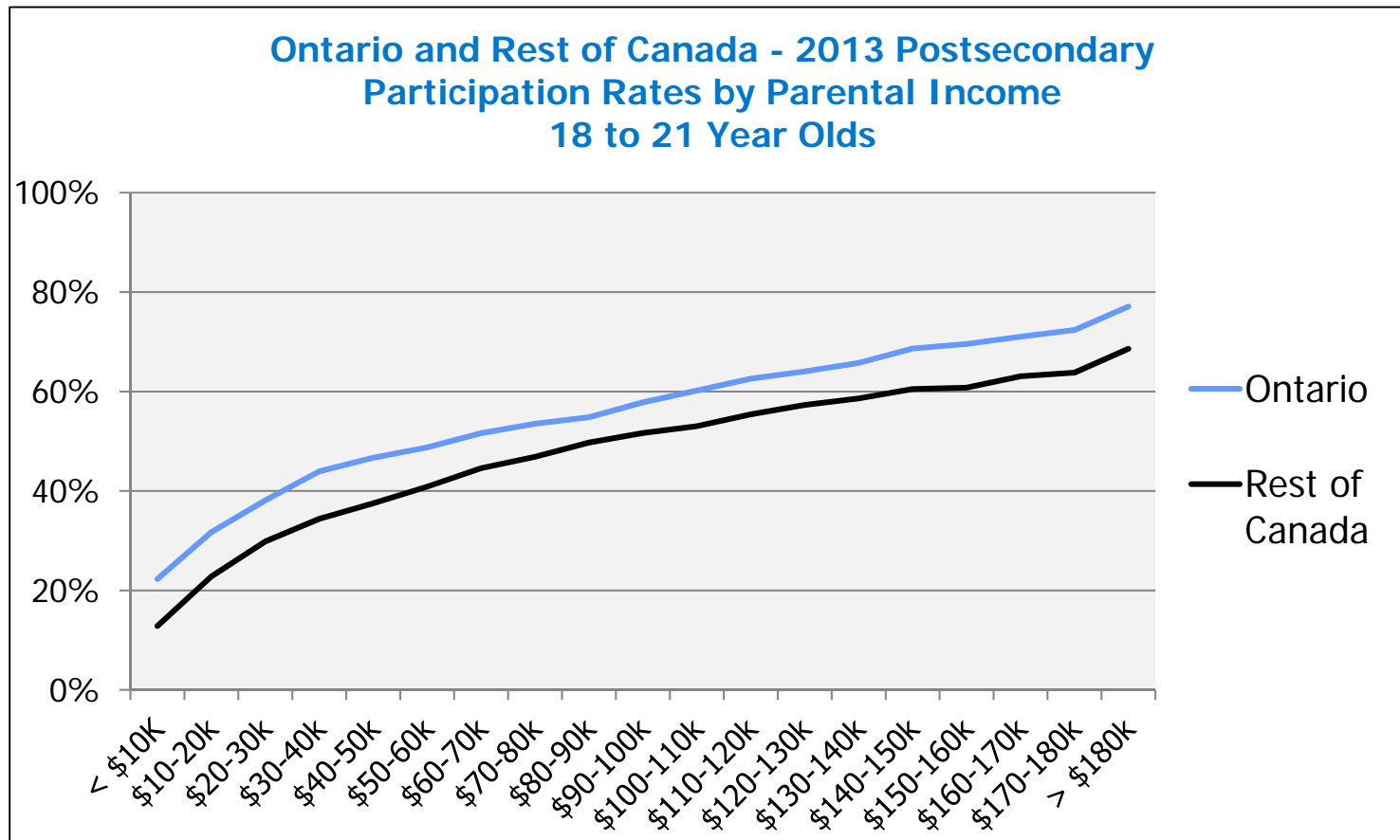
Canadian Centre for Policy Alternatives
September 2014

cfsontario
canadian federation of students

Statistics Canada

Context for Action

- Over the years, the government has introduced changes to make OSAP simpler and fairer for students which has resulted in more than double the number of students accessing OSAP over the past 12 years.
- However, there remains a concern that **students from lower income families continue to participate in PSE at much lower rates than those from higher income families.**



Impact of Changes

New!
Free tuition
for eligible
students

- The changes to OSAP will result in **free tuition** and **no Ontario debt** for:
 - ✓ Dependent students with annual family income less than \$50,000.
 - ✓ Independent students with annual income less than \$30,000.

Free tuition = grants from OSAP that exceed the average cost of tuition

- Also, most students whose parents earn \$83,300 or less in annual income will receive enough in grants to more than cover the costs of tuition.
- Grant funding will be available for students from families with annual incomes up to \$175,000 (family of four).
 - ✓ ~\$2,000 for students in university



Summary of OSAP Changes

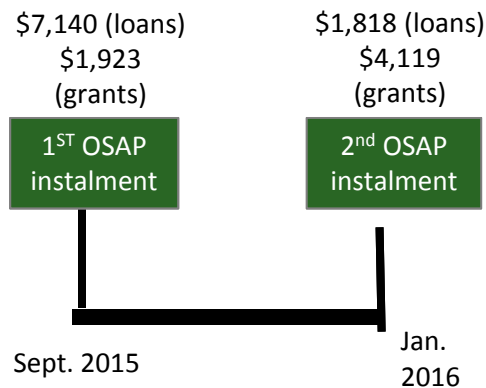
	2016-17	2017-18	2018-19
OSAP application release date	April 2016	March 2017	November 2017
Ontario grants:			
• 30% Off Ontario Tuition grant			
• OSOG	Offered	Discontinued	Discontinued
• Ontario Access Grant			
• Ontario distance grants			
Ontario Student Grant	Not offered	Offered	Offered
Parental contributions	Status quo	Status quo	Reduced
Spousal contributions	Status quo	Status quo	Reduced
Net tuition	Not offered	Not offered	Offered
Federal portion of OSAP	Increased Canada Student Grants for: low-income; middle-income and part-time students	Changes not yet announced	Changes not yet announced

Timing of Aid – Current and Future

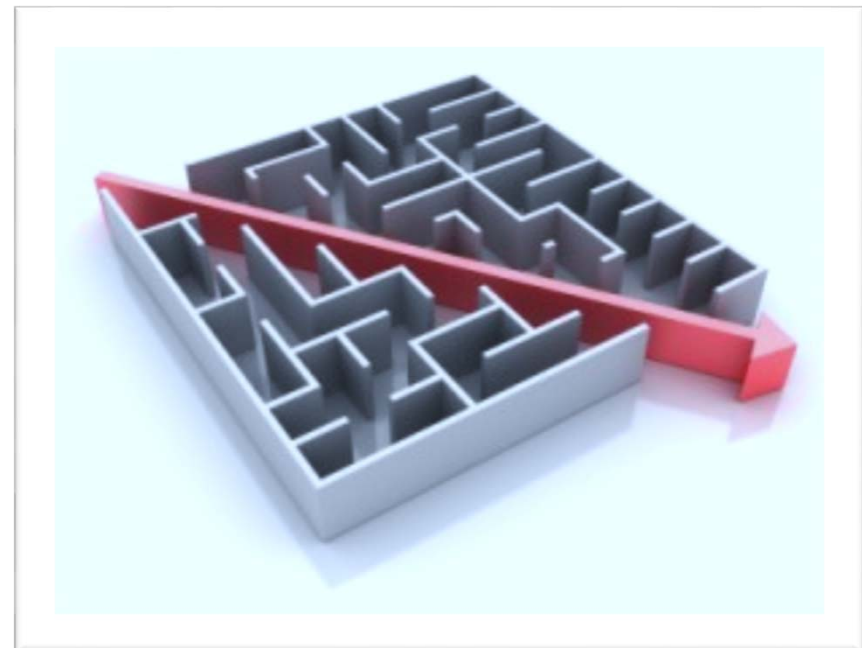
2015-16 Distribution of Financial Support



Future Distribution of Financial Support



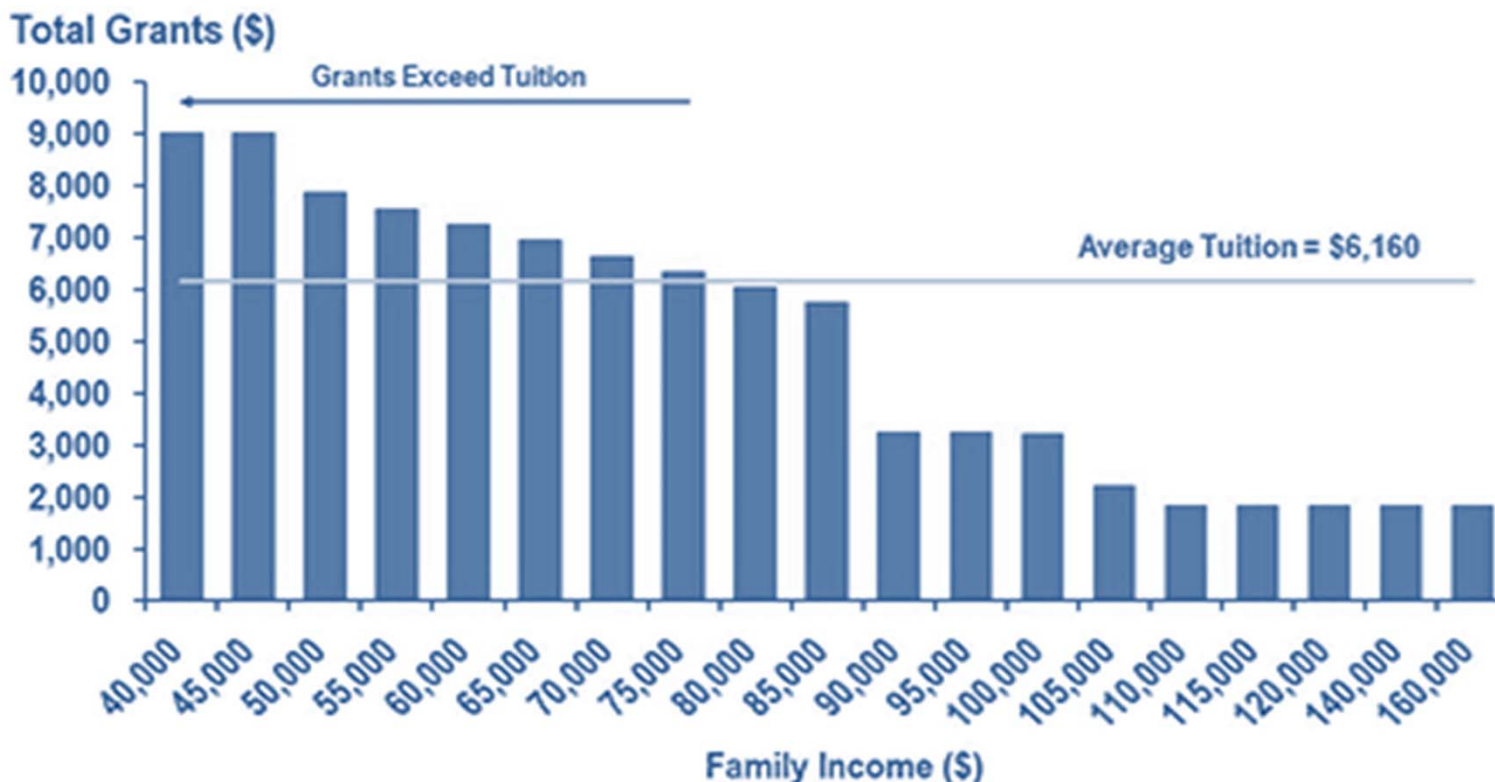
*Example is based on university costs.



Impact of Changes – University Student

CHART 1.17

Illustrative Scenario: OSAP Grants for Dependent Arts and Science University Students Living Away from Home



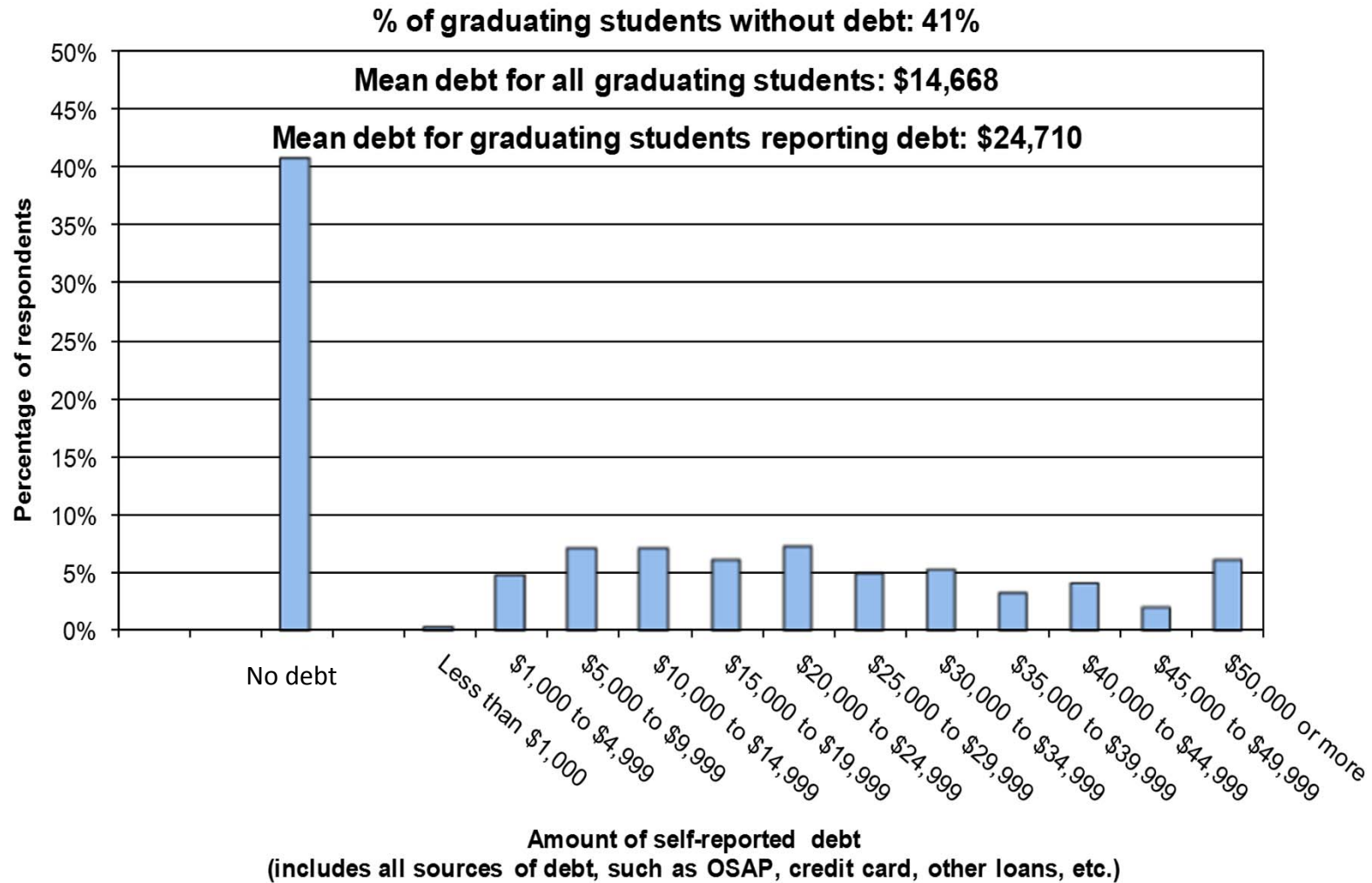
Notes: Total costs: \$18,000; average Arts and Science tuition: \$6,160. Assumes student is from a family of four with no scholarships or assets. Amount of funding assumes full rollout of OSAP transformation and fulfillment of Liberal Party of Canada platform commitments for Canada Student Grants.

Source: Ontario Ministry of Training, Colleges and Universities.

When students graduate what are the debt levels?



Undergraduate Student Debt at Graduation, Canada (2012)



Source: CUSC, Graduating Student Survey 2012; debt distribution (n=12,943) excludes outliers

UOIT - Current Statement Process

- Students physically have to request university statement at the Registrar's office
- Payment of processing is \$10



Students



Request & Pay \$10



Registrar's office

Current University Statement



Administrative Offices
2000 Simcoe St. N., P.O. Box 385, Oshawa, Ontario Canada L1H 7L7
Tel: (905) 721-8668, Fax: (905) 721-3178

University Statement

Printed On: Wednesday, January 18, 2017

Student Number: [Redacted] Transactions Details Start Date
From: 5-Jul-2016

UOIT Student Awards and Financial
Aid Office
US Portable Room 68
2000 Simcoe Street North
Oshawa, ON
L1H 7K4

Account Summary	
Balance as July 4, 2016	\$0.00
Total Fees	\$8,667.19
Total Payments	\$8,667.19
Balance Due	\$0.00

Note: If your Balance Due is a negative amount, it may be because complete Term Fees have not yet been applied to your account.

DETAILED TRANSACTIONS

TRANSACTION DATE	TERM	DESCRIPTION	AMOUNT
6-Jul-2016	UOIT Fall 2016	UPASS- UOIT	\$120.00
6-Jul-2016	UOIT Fall 2016	Athletic Complex Membership	\$17.89
6-Jul-2016	UOIT Fall 2016	UOIT Student Life	\$100.68
6-Jul-2016	UOIT Fall 2016	Student Organization Fee	\$82.79
6-Jul-2016	UOIT Fall 2016	Tech-Enriched Learning Fee- FT	\$589.00
6-Jul-2016	UOIT Fall 2016	Intramural	\$5.00
6-Jul-2016	UOIT Fall 2016	Infrastructure & Service Enhanc	\$67.44
6-Jul-2016	UOIT Fall 2016	Health & Dental Insurance Fee	\$103.46
6-Jul-2016	UOIT Fall 2016	UOIT Health and Wellness	\$24.36
6-Jul-2016	UOIT Fall 2016	Campus Recreation and Wellness	\$84.25
6-Jul-2016	UOIT Fall 2016	Instructional Resource - TELE	\$54.50
6-Jul-2016	UOIT Fall 2016	Tuition Fees UnderGrad - Dom	\$2,553.36
6-Jul-2016	UOIT Fall 2016	WJSC Fee	\$1.35
6-Jul-2016	UOIT Fall 2016	Varsity Athletics Fee	\$99.57
6-Jul-2016	UOIT Fall 2016	Campus Access and Safety	\$54.24
6-Jul-2016	UOIT Fall 2016	Campus Health Center	\$14.16
6-Jul-2016	UOIT Fall 2016	Campus Access and Safety	\$13.50
6-Jul-2016	UOIT Fall 2016	Tuition Fees UnderGrad - Dom	\$638.24



Administrative Offices
2000 Simcoe St. N., P.O. Box 385, Oshawa, Ontario Canada L1H 7L7
Tel: (905) 721-8668, Fax: (905) 721-3178

University Statement

Printed On: Wednesday, January 18, 2017

Student Number: [Redacted] Transactions Details Start Date
From: 5-Jul-2016

UOIT Student Awards and Financial
Aid Office
US Portable Room 68
2000 Simcoe Street North
Oshawa, ON
L1H 7K4

Transaction Type	Fee	TERM	DESCRIPTION	AMOUNT
UOIT Student Life	\$25.10	UOIT Fall 2016	UOIT Student Life	\$25.10
Infrastructure & Service Enhanc	\$16.79	UOIT Fall 2016	Infrastructure & Service Enhanc	\$16.79
UOIT Health and Wellness	\$5.96	UOIT Fall 2016	UOIT Health and Wellness	\$5.96
Campus Health Center	\$3.40	UOIT Fall 2016	Campus Health Center	\$3.40
Payment Deferment - FT OSAP	\$0.00	UOIT Fall 2016	Payment Deferment - FT OSAP	\$0.00
Balance by Term:				\$4,724.84

TRANSACTION DATE	TERM	DESCRIPTION	AMOUNT	
6-Jul-2016	UOIT Winter 2017	Tuition Fees UnderGrad - Dom	\$2,553.36	
6-Jul-2016	UOIT Winter 2017	WJSC Fee	\$1.35	
6-Jul-2016	UOIT Winter 2017	Varsity Athletics Fee	\$99.57	
6-Jul-2016	UOIT Winter 2017	UPASS- UOIT	\$120.00	
6-Jul-2016	UOIT Winter 2017	Instructional Resource - TELE	\$54.50	
6-Jul-2016	UOIT Winter 2017	UOIT Student Life	\$100.68	
6-Jul-2016	UOIT Winter 2017	Student Organization Fee	\$82.79	
6-Jul-2016	UOIT Winter 2017	Intramural	\$5.00	
6-Jul-2016	UOIT Winter 2017	Infrastructure & Service Enhanc	\$67.44	
6-Jul-2016	UOIT Winter 2017	UOIT Health and Wellness	\$24.36	
6-Jul-2016	UOIT Winter 2017	Campus Health Center	\$14.16	
6-Jul-2016	UOIT Winter 2017	Campus Access and Safety	\$54.24	
6-Jul-2016	UOIT Winter 2017	Athletic Complex Membership	\$17.89	
6-Jul-2016	UOIT Winter 2017	Campus Recreation and Wellness	\$84.25	
6-Jul-2016	UOIT Winter 2017	Campus Health Center	\$3.40	
6-Jul-2016	UOIT Winter 2017	UOIT Health and Wellness	\$5.96	
6-Jul-2016	UOIT Winter 2017	Infrastructure & Service Enhanc	\$16.79	
6-Jul-2016	UOIT Winter 2017	UOIT Student Life	\$25.10	
6-Jul-2016	UOIT Winter 2017	Tuition Fees UnderGrad - Dom	\$638.24	
6-Jul-2016	UOIT Winter 2017	Campus Access and Safety	\$13.49	
19-Dec-2016	UOIT Winter 2017	Payment Deferment - FT OSAP	\$0.00	
Balance by Term:				\$3,942.35

UNIVERSITY OF ONTARIO
INSTITUTE OF TECHNOLOGY
P.O. BOX 385 - OSHAWA - ONTARIO
L1H 7L7



Administrative Offices
2000 Simcoe St. N., P.O. Box 385, Oshawa, Ontario Canada L1H 7L7
Tel: (905) 721-8668, Fax: (905) 721-3178

University Statement

Printed On: Wednesday, January 18, 2017

Student Number: [Redacted] Transactions Details Start Date
From: 5-Jul-2016

UOIT Student Awards and Financial
Aid Office
US Portable Room 68
2000 Simcoe Street North
Oshawa, ON
L1H 7K4

Transaction Type	Fee	TERM	DESCRIPTION	AMOUNT	
Fees (44 transaction records)					
				Total Amount of Fees	\$8,667.19
Payments (7 transaction records)					
				Total Amount of Payments	\$8,667.19

UNIVERSITY OF ONTARIO
INSTITUTE OF TECHNOLOGY
P.O. BOX 385 - OSHAWA - ONTARIO
L1H 7L7

Online Process - View and Print Statement History

MyCampus

[Back to UOIT Graduate Studies Tab](#)

Self Service Options | IT Service Desk | UOITnet | UOIT Blackboard | Logout | Help

Statement and Payment History

Sample Student (100200200)
Jan 18, 2017 02:00pm

You can view your statement in PDF format by clicking on the [View Statement](#) link. If you don't have it already, please download the latest version of Adobe Reader by clicking [here](#).

Please see [Tuition & Fees](#) on the website for information on payment methods.

Statements available for review since Jan 01, 2016

Account Balance:	\$6,389.00	
Select Statement Date:	<input type="text" value="Nov 02, 2016"/>	View Statement



Select Term

Account Summary

| Account Detail for Term

Student Account – PDF

UOIT Student Accounts
 2000 Simcoe Street Street North
 Oshawa, ON
 L1H 7K4
www.moneymatters.uoit.ca/



Statement of Account

100500600
 Ms Tina T. Turner
 20 Silverbirch Pl
 Whitby, ON L1R 1X5

Invoice #	T1632692
Bill Date	19-DEC-2016
Due Date	20-JAN-2017
Page Number	1

Term	Date	Description	Charges/ Reversals	Credits/ Payments
		* PREVIOUS BILLED BALANCE *	110.07	
		- CURRENT CHARGES -		
INVOICE NUMBER -		T1632692		
201710 04-NOV-16		UFASS-UOIT	120.00	
201720 20-JAN-17		Tuition Fee UnderGrad - Dom	6,389.54	
		- CURRENT PAYMENTS -		
201710 09-NOV-16		Award of Recognition Entrance		1,500.00
		OSAP - 20-JAN-2017		5,000.00
		* CURRENT BILLED BALANCE *	9.54	
Amount Due				\$9.54

ACCOUNT SUMMARY	
Previous Due	\$110.07
(+) Charges	\$6,509.54
(-) Payments	\$6,500.00
(=) Amount Due	\$9.54

IMPORTANT MESSAGES

Winter term fees are due January 20, 2017.

Important: Fees will adjust as you make changes to course selection, meal plans, etc. Scholarships and waivers are processed throughout December. Account Detail by Term shows your most current account information.

To make online banking payments create University of Technology as a payee, your 100_number is your account number. Use Flywire for international payments. See www.safu.uoit.ca for details and other payment options.

Overdue accounts are charged a \$50 late fee. Accounts which remain outstanding as of February 20, 2017 are also charged a \$50 reinstatement fee. Students with past due balances cannot register in future terms or access official transcripts. Interest accrues at 5.7% per annum, which is applied weekly and compounded monthly.

PLEASE NOTE: Failure to attend does not constitute withdrawal. If you decide to not attend, you must notify the Office of the Registrar www.registrar.dal.ca

Notes:

PLEASE DETACH ALONG THE LINE AND RETURN THE PORTION BELOW WITH PAYMENT

Ms Tina T. Turner
 20 Silverbirch Pl
 Whitby, ON L1R 1X5

Student ID: 100500600
 Amount Due: \$9.54
 Amount Enclosed _____

Appendix

Jonathon 2016-2017

- Jonathon is a first year Engineering student
- His parents earn \$50,000
- Living away from home
- No entrance aid received

Comparison of Jonathon's Funding in the Old and New OSAP Models

Jonathon's Funding- Old Model:

Canada Student Loan	\$ 6930
Ontario Student Loan	\$ 4180
Canada Student Grant	\$ 1150
Ontario Student Grant	\$ <u>3000</u>
Total OSAP	\$15260

SAG - UOIT \$ 3894

Jonathon's Funding in New Model:

Canada Student Loan	\$ 6930
Ontario Student Loan	\$ 570
Canada Student Grant	\$ 1150
Ontario Student Grant	\$ <u>6610</u>
Total OSAP	\$15260

SAG – UOIT \$ 3894

*After the school year is over, student receives Ontario Student Opportunity Grant of \$3610 to reduce loans to \$7500



COMMITTEE REPORT

Action Required:

Public:
 Non-Public:

Discussion
 Decision

TO: Audit and Finance Committee

DATE: April 19, 2017

FROM: Cheryl Foy, University Secretary and General Counsel

SUBJECT: University Risk Management Update

A. Purpose

The purpose of this Report is to provide the Committee with an update on the status of University Risk Management reporting on the activities and progress against risk management goals and objectives as outlined in the University Risk Management Report, June 29, 2016.

B. Background/Context

The first University Risk Management Report was presented and accepted by the Board of Governors on June 29, 2016. Identified within the Report are the 2016-17 Goals and Objectives committing to the following:

- Finalization of the Risk Registers to support a Final UOIT Risk Register for Board approval in June, 2017
- Revamping the Risk Management website
- Facilitating training sessions on incorporating risk assessment into project and goal planning
- Supporting the Senior Leadership Team and the Board to finalize a list of strategic risks
- Facilitating preparation of the 2016-17 Annual Risk Report to the Board and Audit and Finance

C. Discussion and Rationale

A Powerpoint presentation will be made to the Committee. This presentation will provide the Committee with an update on the Goals and Objectives and provide the Committee the opportunity to comment on its sufficiency and direction.

Audit and Finance Committee

University Risk Management 2017 Update

Prepared by C. Foy and E. Wannamaker
Presented by C. Foy
April 19, 2017

Why are we here? Specific Activities for Audit and Finance - 2017

- Confirm that the process followed to date is acceptable
- Confirm that risk implementation plan is acceptable
- Identify concerns with process
- Complete 2017 annual report for Board regarding the status of risk planning
- Strategic risk discussion at the Board level – how and when?

Update/Refresher

- June 2016 – Draft University Risk Management Report delivered to and accepted by the Board
- Focus in 2016/2017 on:
 - Finalizing registers by functional area and institutional committees/individuals with institutional responsibilities
 - Revamped the risk website
 - Regular meetings of the Risk Management Committee to discuss metrics and integration best practices

Senior Leadership/Presidential Direction

- In 2016, SLT expressed concerns about:
 - The volume of risks
 - The characterization of situations as risks (rather than organizational conditions of operation)
- 2016/17 – working with the President to further refine the list of risks and consider assignment of risk responsibility
- Previous risk assignments were only organized by function. President requested the addition of institutional bodies such as committees.

Risk Register Finalization Process

- Identification of institutional level risks that require focus at an institutional level
- Extraction of institutional risks from faculty/departmental registers and consolidation into more general categories
- Assignment of institutional risks to specific committees and to specific senior personnel
- The finalization of faculty and department registers to focus on local risks (faculty and department risks within their control).

How local risks are assigned:

- All risk registers were reviewed and:
 - Any institutional risks were removed and assigned to the appropriate institutional body/person;
 - Local risks identified in faculty or department registers moved to faculty or department with appropriate responsibility;
 - Leave only those risks in departmental and faculty registers that the department or faculty has control over.

Draft List of Risk Holders

Risk holders	Risk holders continued:
Academic Council	Occupational Health & Safety Committee
Associate Provost	Office of Campus Infrastructure & Sustainability
Board	Office of Campus Safety
Budget Working Group	Policy Advisory Committee
Chief Financial Officer (Finance, Services)	President
External Relations & Advancement	Provost
Each Faculty/Dean	Registrar
Governance, Nomination & Human Resources Committee	Research Board
Graduate Studies	Research Services
Human Resources	Space Working Group
Information Technology	Student Services
International Office	University Secretary & General Counsel
Library	

What will the result be?

- Significant reduction of number of risks as common risks are amalgamated
- Allocation of risk responsibility to align with institutional and functional responsibility
- Comfort that the institution has been fully canvassed with respect to risks

Specific Activities for Audit and Finance - 2017

- Confirm that the process followed to date is acceptable
- Confirm that risk implementation plan is acceptable
- Identify concerns with process
- Complete 2017 annual report for Board regarding the status of risk planning
- Act as a sounding board for strategic risk discussion prior to full Board discussion

Questions and Comments?