

# Academic Council Budget and Planning Update November 26, 2019



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# 2019-20 – Strategic Reductions

in 000's Dept	2019-20 variable budget expenses	Budget Reductions		Total Reduction %	
	Total	19/20	20/21	19/20	20/21
Faculty of ESNS	4,126	(161)	(242)	(3.9%)	(5.9%)
Faculty of Business and IT	13,200	(447)	(389)	(3.4%)	(2.9%)
Fac. of Social Science & Hum	10,636	(392)	(579)	(3.7%)	(5.4%)
Faculty of Education	4,992	(163)	(236)	(3.3%)	(4.7%)
Faculty of Health Sciences	13,696	(351)	(408)	(2.6%)	(3.0%)
Faculty of EAS	14,318	(459)	(699)	(3.2%)	(4.9%)
Faculty of Science	13,001	(334)	(501)	(2.6%)	(3.9%)
Graduate Studies	1,919	(73)	(73)	(3.8%)	(3.8%)
Outsourced Electives	490	(198)	(350)	(40.4%)	(71.4%)
<b>Total Academic/ACRU</b>	<b>76,377</b>	<b>(2,578)</b>	<b>(3,478)</b>	<b>(3.4%)</b>	<b>(4.6%)</b>
Office of the Provost	665	(54)	(54)	(8.1%)	(8.1%)
Planning and Analysis	4,236	(734)	(698)	(17.3%)	(16.5%)
Research, Innovation	2,250	(73)	(124)	(3.3%)	(5.5%)
Registrar	6,754	(287)	(396)	(4.2%)	(5.9%)
Tuition Set Aside	-	-	-		
Student Life	1,886	(202)	(138)	(6.7%)	(5.2%)
Library	4,538	(160)	(276)	(3.5%)	(6.1%)
IT - TELE	-	-	-		
<b>Total Academic Support</b>	<b>20,330</b>	<b>(1,510)</b>	<b>(1,685)</b>	<b>(7.4%)</b>	<b>(8.3%)</b>
Secretariat/ General Counsel	1,697	(94)	(94)	(5.5%)	(5.5%)
President	964	(77)	(77)	(8.0%)	(8.0%)
Finance	3,314	(121)	(166)	(3.7%)	(5.0%)
Central Operations	3	-	-		
OCIS/Leased Space	6,767	(241)	(338)	(3.6%)	(5.0%)
IT (excluding TELE)	3,422	(70)	(58)	(2.1%)	(1.7%)
External Relations	4,696	(231)	(231)	(4.9%)	(4.9%)
Human Resources	2,560	(96)	(71)	(3.7%)	(2.8%)
<b>Total Administrative</b>	<b>23,424</b>	<b>(931)</b>	<b>(1,036)</b>	<b>(4.0%)</b>	<b>(4.4%)</b>
<b>Total Purchased Services</b>	<b>14,890</b>	<b>(595)</b>	<b>(596)</b>	<b>(4.0%)</b>	<b>(4.0%)</b>
ACE - Non-Commercial	493	(26)	(41)	(5.2%)	(8.2%)
<b>Total Ancillary/Comm Exp</b>	<b>493</b>	<b>(26)</b>	<b>(41)</b>	<b>(5.2%)</b>	<b>(8.2%)</b>
<b>Total base variable budget</b>	<b>135,513</b>	<b>(5,640)</b>	<b>(6,834)</b>	<b>(4.2%)</b>	<b>(5.0%)</b>

# 2020-21 Budget Assumptions

- Enrolment levels – limited growth based on population increase
  - 35.6% grant; 42.0% tuition; 6.0% ancillary

	2017-18	2018-2019	e2019-2020	e2020-2021
Domestic Intake	2315	2462	2461	2631
International Intake	99	152	135	240
<b>Undergraduate - FFTEs</b>				
Domestic Total	7936	7920	7905	7732
International Total	435	407	476	601
<b>Graduate - FTEs</b>				
Domestic (Incl. deregulated)	413	430	465	410
International	143	148	177	214
<b>Total - FTEs</b>	<b>8927</b>	<b>8905</b>	<b>9023</b>	<b>8956</b>

- Domestic Tuition Freeze/ Propose increase yr 1 International 10%

	2019-2020	2019-20 System Average	2019-20 System Median
BCom	\$23,224	\$32,156	\$28,362
BEng, BEng & Mgmt	\$27,307	\$35,638	\$34,384
BSc, Computer Science	\$22,187	\$29,169	\$27,242

- Grant funding from the Province set at 2016/17 levels

	2020-21	2021-22	2022-23	2023-24	2024-25
Notional Allocation	\$ 12,9	\$ 19,1	\$ 25,2	\$ 31,4	\$ 34,5

- Compensation increases and other fixed cost estimates as forecast

# Budget Rollover 2020-21

TOTAL REVENUES	193,019,317
TOTAL BASE EXPENSES	(189,859,697)
<b>BUDGET SURPLUS BEFORE ASKS</b>	<b>\$ 3,159,620</b>
<b>OTO Asks</b>	
Capital - OCIS	(2,376,000)
Capital - IT	(1,600,000)
Building reserves & deferred maintenance	(2,500,000)
Operational reserves	(1,000,000)
Food Services investment	(250,000)
Bookstore Investment	(205,000)
University priority fund	(1,000,000)
Estimated salary savings	1,000,000
<b>BUDGET DEFICIT AFTER ASKS</b>	<b>\$ (4,771,380)</b>

# Discussion – Budget Process

## **BUDGET DEFICIT AFTER ASKS**

**\$ (4,771,380)**

## **POTENTIAL REDUCTIONS**

Travel and PD cuts - 50% of \$1.0m	\$ 500,000
Potential shared services savings	100,000
Reduce capital projects	500,000
Reduce university priority fund	400,000
Delay hire of open positions	750,000
Increase revenues (CL, ancillary)	200,000
Other ?	

## **NET DEFICIT**

**\$ (2,321,380)**